UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

| | FOR | M 10-Q |
|-----------|--|--|
| (Mar ⊠ | k One) QUARTERLY REPORT PURSUANT TO SECTION 1934 | 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF |
| | For the quarterly period ended June 11, 2005 (24 weeks) | |
| | | OR |
| | TRANSITION REPORT PURSUANT TO SECTION 1934 | 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF |
| | For the transition period from to | _ |
| | Commission f | ile number 1-1183 |
| | | |
| | PEPSION PEPSIO | PSICO Tropicana (2) # CO, INC. |
| | (Exact name of registra | nt as specified in its charter) |
| | North Carolina (State or Other jurisdiction of Incorporation or Organization) 700 Anderson Hill Road, Purchase, New York (Address of Principal Executive Offices) | 13-1584302 (I.R.S. Employer Identification No.) 10577 (Zip Code) |
| | 914- | 253-2000 number, including area code) |
| | | N/A ner Fiscal Year, if Changed Since Last Report.) |
| | | ed all reports required to be filed by Section 13 or 15(d) of the as (or for such shorter period that the registrant was required to file ats for the past 90 days. YES NO |
| Indic | ate by check mark whether the registrant is an accelerated | filer (as defined in rule 12b-2 of the Exchange Act.) YES $oxdiv NO$ |
| Num | her of shares of Common Stock outstanding as of July 8–2 | 005: 1 669 830 496 |

PEPSICO, INC. AND SUBSIDIARIES INDEX

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PART I FINANCIAL INFORMATION

ITEM 1. Financial Statements

PEPSICO, INC. AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENT OF INCOME

(in millions except per share amounts, unaudited)

| | 12 Week | 12 Weeks Ended | | s Ended |
|--|----------------|----------------|----------------|----------|
| | 6/11/05 | 6/12/04 | 6/11/05 | 6/12/04 |
| Net Revenue | \$7,697 | \$7,070 | \$14,282 | \$13,201 |
| Cost of sales | 3,504 | 3,213 | 6,522 | 6,024 |
| Selling, general and administrative expenses | 2,600 | 2,403 | 4,891 | 4,564 |
| Amortization of intangible assets | 37 | 33 | 66 | 65 |
| Operating Profit | 1,556 | 1,421 | 2,803 | 2,548 |
| Bottling equity income | 156 | 106 | 221 | 145 |
| Interest expense | (53) | (37) | (103) | (72) |
| Interest income | | 12 | <u>——51</u> | 22 |
| Income before income taxes | 1,687 | 1,502 | 2,972 | 2,643 |
| Provision for income taxes | 493 | 443 | 866 | 780 |
| Net Income | \$1,194 | \$1,059 | \$2,106 | \$1,863 |
| | | | | |
| Net Income Per Common Share | | | | |
| Basic | \$ 0.71 | \$ 0.62 | \$ 1.25 | \$ 1.08 |
| Diluted | \$ 0.70 | \$ 0.61 | \$ 1.23 | \$ 1.07 |
| Cash Dividends Declared Per Common Share | \$ 0.26 | \$ 0.23 | \$ 0.49 | \$ 0.39 |

See accompanying Notes to the Condensed Consolidated Financial Statements.

PEPSICO, INC. AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS (in millions, unaudited)

| | 24 Weeks Endo | |
|---|----------------|-------------|
| | 6/11/05 | 6/12/04 |
| Operating Activities | · | · |
| Net income | \$ 2,106 | \$1,863 |
| Adjustments | | |
| Depreciation and amortization | 588 | 568 |
| Stock-based compensation expense | 147 | 175 |
| Cash payments for merger-related and other restructuring charges | (19) | (43) |
| Bottling equity income, net of dividends | (159) | (117) |
| Deferred income taxes | (48) | (40) |
| Net change in operating working capital | (537) | (1,134) |
| Other, net | 285 | 258 |
| Net Cash Provided by Operating Activities | 2,363 | 1,530 |
| Turnerating Anatication | | |
| Investing Activities Small Ventures Europe (SVE) minority interest aggricition | (750) | |
| Snack Ventures Europe (SVE) minority interest acquisition | (750) (478) | (4E2) |
| Capital spending | (476) 42 | (452) 13 |
| Sales of property, plant and equipment Other acquisitions and investments in noncontrolled affiliates | (214) | |
| Cash proceeds from sale of The Pepsi Bottling Group (PBG) stock | 107 | (27) |
| Divestitures | 3 | _ |
| Short-term investments, by original maturity | 3 | |
| More than three months—purchases | (42) | (21) |
| More than three months—maturities | 24 | 25 |
| Three months or less, net | (1,144) | (56) |
| Timee months of less, net | (1,144) | |
| Net Cash Used for Investing Activities | (2,452) | (518) |
| Financing Activities | | |
| Proceeds from issuances of long-term debt | 13 | 499 |
| Payments of long-term debt | (85) | (137) |
| Short-term borrowings, by original maturity | | |
| More than three months—proceeds | 44 | 42 |
| More than three months— payments | (10) | (107) |
| Three months or less, net | 902 | 276 |
| Cash dividends paid | (774) | (549) |
| Share repurchases—common | (1,240) | (1,713) |
| Share repurchases—preferred | (11) | (17) |
| Proceeds from exercises of stock options | <u>590</u> | 725 |
| Net Cash Used for Financing Activities | (571) | (981) |
| Effect of Exchange Rate Changes on Cash and Cash Equivalents | (25) | (11) |
| Net (Decrease)/Increase in Cash and Cash Equivalents | (685) | 20 |
| Cash and Cash Equivalents—Beginning of year | 1,280 | 820 |
| Cash and Cash Equivalents—End of period | \$ 595 | \$ 840 |

See accompanying Notes to the Condensed Consolidated Financial Statements.

PEPSICO, INC. AND SUBSIDIARIES

CONDENSED CONSOLIDATED BALANCE SHEET (in millions)

| | (Unaudited) 6/11/05 | 12/25/04 |
|--|------------------------|----------|
| Assets | | |
| Current Assets | | |
| Cash and cash equivalents | \$ 595 | \$ 1,280 |
| Short-term investments | 3,328 | 2,165 |
| | | |
| | 3,923 | 3,445 |
| Accounts and notes receivable, less allowance: 6/05—\$70, 12/04—\$97 | 3,504 | 2,999 |
| Inventories | | |
| Raw materials | 749 | 665 |
| Work-in-process | 239 | 156 |
| Finished goods | 834 | 720 |
| | | |
| | 1,822 | 1,541 |
| Prepaid expenses and other current assets | 661 | 654 |
| Total Current Assets | 9,910 | 8,639 |
| | ŕ | , |
| Property, Plant and Equipment | 16,119 | 15,930 |
| Accumulated Depreciation | (8,063) | (7,781) |
| | | |
| | 8,056 | 8,149 |
| Amortizable Intangible Assets, net | 555 | 598 |
| Goodwill | 3,875 | 3,909 |
| Other Nonamortizable Intangible Assets | 894 | 933 |
| | | |
| | 4,769 | 4,842 |
| Investments in Noncontrolled Affiliates | 3,305 | 3,284 |
| Other Assets | 3,089 | 2,475 |
| | | |
| Total Assets | \$29,684 | \$27,987 |

Continued on next page.

PEPSICO, INC. AND SUBSIDIARIES

CONDENSED CONSOLIDATED BALANCE SHEET (continued) (in millions except per share amounts)

| | (Unaudited) 6/11/05 | 12/25/04 |
|---|------------------------|----------|
| Liabilities and Shareholders' Equity | | |
| Current Liabilities | | |
| Short-term borrowings obligations | \$ 2,000 | \$ 1,054 |
| Accounts payable and other current liabilities | 5,422 | 5,599 |
| Income taxes payable | 546 | 99 |
| Total Current Liabilities | 7,968 | 6,752 |
| Long-term Debt Obligations | 2,331 | 2,397 |
| Other Liabilities | 4,024 | 4,099 |
| Deferred Income Taxes | 1,171 | 1,216 |
| Total Liabilities | 15,494 | 14,464 |
| Preferred Stock, no par value | 41 | 41 |
| Repurchased Preferred Stock | (101) | (90) |
| Common Shareholders' Equity | | |
| Common stock, par value 1 2/3 cents per share: | | |
| Authorized 3,600 shares, issued 6/05 and 12/04—1,782 shares | 30 | 30 |
| Capital in excess of par value | 609 | 618 |
| Retained earnings | 20,011 | 18,730 |
| Accumulated other comprehensive loss | (1,030) | (886) |
| | 19,620 | 18,492 |
| Less: Repurchased shares, at cost: | | |
| 6/05—109 shares, 12/04—103 shares | (5,370) | (4,920) |
| Total Common Shareholders' Equity | 14,250 | 13,572 |
| | | |
| Total Liabilities and Shareholders' Equity | \$29,684 | \$27,987 |

See accompanying Notes to the Condensed Consolidated Financial Statements.

PEPSICO, INC. AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME (in millions, unaudited)

| | 12 Week | s Ended | 24 Week | s Ended |
|--|---------|-------------|-----------------|---------|
| | 6/11/05 | 6/12/04 | 6/11/05 | 6/12/04 |
| Net Income | \$1,194 | \$1,059 | \$2,106 | \$1,863 |
| Other Comprehensive Loss | | | | |
| Currency translation adjustment | (190) | (132) | (176) | (76) |
| Cash flow hedges, net of related taxes: | | | | |
| Net derivative gains | 11 | 2 | 23 | 2 |
| Reclassification of losses to net income | 1 | 1 | 9 | 4 |
| Other | 1 | _ | _ | 2 |
| | | | | |
| | (177) | (129) | (144) | (68) |
| | | | · - | |
| Comprehensive Income | \$1,017 | \$ 930 | \$1,962 | \$1,795 |
| | | | | |

See accompanying Notes to the Condensed Consolidated Financial Statements.

PEPSICO, INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

Basis of Presentation and Our Divisions

Basis of Presentation

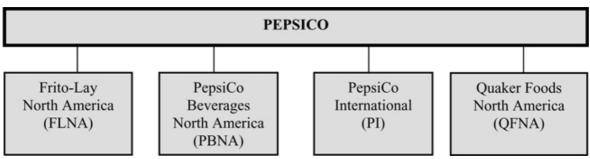
Our Condensed Consolidated Balance Sheet as of June 11, 2005, the Condensed Consolidated Statements of Income and Comprehensive Income for the 12 and 24 weeks ended June 11, 2005 and June 12, 2004, and the Condensed Consolidated Statement of Cash Flows for the 24 weeks ended June 11, 2005 and June 12, 2004 have not been audited. These statements have been prepared on a basis that is substantially consistent with the accounting principles applied in our Annual Report on Form 10-K for the year ended December 25, 2004. In the first quarter of 2005, we conformed our methodology for calculating our bad debt reserves across our divisions and modified our policy for recognizing revenue for products shipped to customers by third-party carriers. These changes reduced our net revenue by \$10 million and \$40 million and our operating profit by \$6 million and \$8 million in the 12 and 24 weeks ended June 11, 2005. In our opinion, these financial statements include all normal and recurring adjustments necessary for a fair presentation. The results for the 12 and 24 weeks are not necessarily indicative of the results expected for the year.

Our significant interim accounting policies include the recognition of a pro rata share of certain estimated annual sales incentives, and certain advertising and marketing costs, generally in proportion to revenue, and the recognition of income taxes using an estimated annual effective tax rate.

Bottling equity income includes our share of the net income or loss of our noncontrolled bottling affiliates and any changes in our ownership interests of these affiliates. In 2005, bottling equity income includes a \$35 million and \$64 million pre-tax gain on our sale of PBG stock in the 12 and 24 weeks ended June 11, 2005.

The following information is unaudited. Tabular dollars are in millions, except per share amounts. All per share amounts reflect common per share amounts, assume dilution unless noted and are based on unrounded amounts. Certain reclassifications were made to prior year amounts to conform to the 2005 presentation. This report should be read in conjunction with our Annual Report on Form 10-K for the fiscal year ended December 25, 2004.

Our Divisions



| | 12 Week | s Ended | 24 Week | s Ended |
|------------------------------------|-----------------|---------|----------|----------|
| | 6/11/05 | 6/12/04 | 6/11/05 | 6/12/04 |
| NET REVENUE | | | | |
| FLNA | \$2,373 | \$2,235 | \$ 4,636 | \$ 4,379 |
| PBNA | 2,218 | 2,134 | 4,002 | 3,852 |
| PI | 2,756 | 2,398 | 4,877 | 4,289 |
| QFNA | 350 | 303 | 767 | 681 |
| | \$7,697 | \$7,070 | \$14,282 | \$13,201 |
| OPERATING PROFIT | | | | |
| FLNA | \$ 594 | \$ 560 | \$ 1,133 | \$ 1,070 |
| PBNA | 555 | 534 | 970 | 918 |
| PI | 452 | 368 | 759 | 625 |
| QFNA | 113 | 91 | 258 | 214 |
| Total division | 1,714 | 1,553 | 3,120 | 2,827 |
| Corporate | (158) | (132) | (317) | (279) |
| | \$1,55 6 | \$1,421 | \$ 2,803 | \$ 2,548 |
| | | | | |
| | | | 6/11/05 | 12/25/04 |
| TOTAL ASSETS | | | | |
| FLNA | | | \$ 5,551 | \$ 5,476 |
| PBNA | | | 6,455 | 6,048 |
| PI | | | 9,695 | 8,921 |
| QFNA | | | 910 | 978 |
| Total division | | | 22,611 | 21,423 |
| Corporate | | | 4,078 | 3,569 |
| Investments in bottling affiliates | | | 2,995 | 2,995 |
| | | | \$29,684 | \$27,987 |
| | | | Ψ40,004 | Ψ2/,30/ |

Intangible Assets

| | | | 6/11/05 | 12/25/04 |
|---|-------------|--------------|---------------|---------------|
| Amortizable intangible assets, net | | | | |
| Brands | | | \$1,018 | \$1,008 |
| Other identifiable intangibles | | | 231 | 225 |
| | | | | |
| | | | 1,249 | 1,233 |
| Accumulated amortization | | | (694) | (635) |
| | | | \$ 555 | \$ 598 |
| | | | | |
| The change in the book value of nonamortizable intangible assets is a | as follows: | | | |
| | Balance | | Translation | Balance |
| | 12/25/04 | Acquisitions | & Other | 6/11/05 |
| FLNA | | | | |
| Goodwill | \$ 138 | \$— | \$(2) | \$ 136 |
| | | | | |
| PBNA | | | | |
| Goodwill | 2,161 | _ | (1) | 2,160 |
| Brands | 59 | _ | _ | 59 |
| | 2,220 | | (1) | 2,219 |
| | | | | |
| PI | | | | |
| Goodwill | 1,435 | 10 | (41) | 1,404 |
| Brands | 869 | _ | (39) | 830 |
| | 2,304 | 10 | (80) | 2,234 |
| | | | | |
| QFNA | | | | |
| Goodwill | 175 | | | 175 |
| Corporate | | | | |
| Pension intangible | 5 | _ | _ | 5 |
| | | | | |
| Total goodwill | \$3,909 | 10 | (44) | \$3,875 |
| Total brands | 928 | _ | (39) | 889 |
| Total pension intangible | 5 | _ | <u> </u> | 5 |
| | \$4,842 | \$ 10 | \$(83) | \$4,769 |
| | ÷ .,• .= | 4 10 | Ψ(00) | + .,. 00 |

Stock-Based Compensation

We account for employee stock options under the fair value method of accounting using a Black-Scholes valuation model. For the 12 weeks, we recognized stock-based compensation expense of \$70 million in 2005 and \$84 million in 2004. For the 24 weeks, we recognized stock-based compensation expense of \$147 million in 2005 and \$175 million in 2004. These amounts are reflected in selling, general and administrative expenses.

We are currently evaluating the impact of Statement of Financial Accounting Standards (SFAS) 123R, *Share-Based Payment*. We will adopt this Standard no later than in the first quarter of 2006. In addition, two of our anchor bottlers, PBG and PepsiAmericas, Inc., will adopt SFAS 123R no later than in the first quarter of 2006 which will impact our bottling equity income.

We currently recognize stock-based compensation cost for employees eligible to retire over the three-year standard vesting period of the grants. Upon adoption of SFAS 123R, we will amortize new option grants to such retirement eligible employees over a shorter period, consistent with the retirement vesting acceleration provisions of these grants. If we had historically recognized stock-based compensation cost for these employees under this accelerated method, \$32 million of compensation cost would have been accelerated and cumulatively recognized through June 11, 2005. The impact of recognizing stock-based compensation under this accelerated method for the 12 and 24 weeks ended June 11, 2005 would have been immaterial.

Our weighted average Black-Scholes fair value assumptions are as follows:

| | 12 and 24 We | eks Ended |
|-------------------------|--------------|-----------|
| | 6/11/05 | 6/12/04 |
| Expected life | 6 yrs. | 6 yrs. |
| Risk free interest rate | 3.8% | 3.3% |
| Expected volatility | 24% | 26% |
| Expected dividend yield | 1.8% | 1.8% |

Pension and Retiree Medical Benefits

The components of net periodic benefit cost for pension and retiree medical plans are as follows:

| | 12 Weeks Ended | | | | |
|--|----------------|--------------|---------|-----------------|--|
| | 6/11/05 | 6/12/04 | 6/11/05 | 6/12/04 | |
| | Pension Re | | | Retiree Medical | |
| Service cost | | \$ 51 | \$ 9 | \$ 9 | |
| Interest cost | 81 | 73 | 18 | 17 | |
| Expected return on plan assets | (96) | (90) | _ | | |
| Amortization of prior service cost/(benefit) | 1 | 2 | (2) | (2) | |
| Amortization of experience loss | 28 | 21 | 6 | 4 | |
| - | | | | | |
| Total expense | \$71 | \$57 | \$31 | \$28 | |

| | 6/11/05 | 6/12/04 | 6/11/05 | 6/12/04 |
|--|-----------------|-----------|-----------------|-----------------------|
| | Pens | ion | Retiree M | |
| Service cost | \$114 | \$101 | \$18 | \$18 |
| Interest cost | 163 | 146 | 36 | 33 |
| Expected return on plan assets | (193) | (179) | _ | _ |
| Amortization of prior service cost/(benefit) | 2 | 3 | (4) | (4) |
| Amortization of experience loss | 56 | 42 | 12 | 9 |
| The state of the s | | | | |
| Total expense | \$142 | \$113 | \$62 | \$56 |
| Net Income Per Common Share | | | | |
| The computations of basic and diluted net income per common share are as follow | vs: | | | |
| | | 12 Weel | ks Ended | |
| | 6/ | 11/05 | 6/1 | 2/04 |
| | Income | Shares(a) | Income | Shares(a) |
| Net income | \$1,194 | | \$1,059 | |
| Preferred shares: | Ψ1,104 | | Ψ1,000 | |
| Redemption premium | (5) | | (6) | |
| Net income available for common shareholders | \$1,189 | 1,676 | \$1,053 | 1,704 |
| Basic net income per common share | \$ 0.71 | | \$ 0.62 | |
| | #1.100 | 4.0=0 | #4.0 5 0 | 4 =0.4 |
| Net income available for common shareholders | \$1,189 | 1,676 | \$1,053 | 1,704 |
| Dilutive securities: | | 2.4 | | 200 |
| Stock options and restricted stock units(b) | | 34 | _ | 36 |
| ESOP convertible preferred stock | 5 | 2 | 6 | 3 |
| Diluted | \$1,194 | 1,712 | \$1,059 | 1,743 |
| Diluted net income per common share | \$ 0.70 | | \$ 0.61 | _ |
| Diffuted thet income per common share | \$ 0. 70 | | \$ 0.01 | |
| | | 24 Weel | ks Ended | |
| | 6/ | 11/05 | 6/1 | 2/04 |
| | Income | Shares(a) | Income | Shares ^(a) |
| Net income | \$2,106 | | \$1,863 | |
| Preferred shares: | φ∠,100 | | Ψ1,003 | |
| Dividends | (1) | | (1) | |
| Redemption premium | (9) | | (14) | |
| Redemption premium | | | (14) | |
| Net income available for common shareholders | \$2,096 | 1,677 | \$1,848 | 1,706 |
| Basic net income per common share | \$ 1.25 | | \$ 1.08 | |
| Net income available for common shareholders | \$2,096 | 1,677 | ¢1 0 40 | 1,706 |
| Dilutive securities: | ⊅ ∠,090 | 1,0// | \$1,848 | 1,/00 |
| | | 22 | | 71 |
| Stock options and restricted stock units(b) | | 33 | 45 | 31 |
| ESOP convertible preferred stock | 10 | 2 | 15 | 3 |
| Diluted | \$2,106 | 1,712 | \$1,863 | 1,740 |
| | | | | |

24 Weeks Ended

- Weighted average common shares outstanding.
- There were no out-of-the-money options for the 12 weeks in 2005. Options to purchase 6.0 million shares for the 24 weeks in 2005 and 0.2 million shares for the 12 weeks and 14.3 million shares for the 24 weeks in 2004 were not included in the calculation of earnings per share because these options were out-of-the-money. Out-of-the-money options had average exercise prices of \$53.77 for the 24 weeks in 2005 and \$54.25 for the 12 weeks and \$52.13 for the 24 weeks in 2004.

Supplemental Cash Flow Information

| | 24 Week | s Ended |
|---------------------------------------|---------|------------------------|
| | 6/11/05 | 6/12/04 |
| Interest paid | \$ 88 | \$ 63 |
| Income taxes paid, net of refunds | \$252 | \$1,105 _(a) |
| Acquisitions(b): | | |
| Fair value of assets acquired | \$784 | \$ 30 |
| Less: Cash paid and debt assumed | (964) | (27) |
| Add: SVE minority interest eliminated | 208 | _ |
| | | |
| Liabilities assumed | \$ 28 | \$ 3 |
| | | |

The 24 weeks in 2004 includes a tax payment of \$760 million as a result of our 2003 settlement with the Internal Revenue Service.

Income Taxes

As noted in our 2004 Form 10-K, the American Jobs Creation Act of 2004 (AJCA) was signed by the President on October 22, 2004. The AJCA creates a temporary incentive for U.S. corporations to repatriate undistributed international earnings by providing an 85% dividends received deduction. We are in the process of developing a complete analysis of the costs and benefits of repatriating under the AJCA. Therefore, we have not yet decided on whether, or how much, to repatriate, but we plan to discuss it at the next meeting of our Board of Directors on July 22. Based on our analysis to date, however, the maximum amount that we can repatriate under the AJCA is \$7.5 billion, which would result in a tax liability of approximately \$475 million.

In 2005, these amounts include the impact of our first quarter acquisition of General Mills, Inc.'s 40.5% ownership interest in SVE for \$750 million. The excess of our purchase price over the preliminary estimate of the fair value of net assets acquired is \$542 million. This amount is reflected in *Other Assets* in our <u>Condensed Consolidated Balance Sheet</u> as of June 11, 2005, pending finalization of our purchase accounting later this year.

Recent Accounting Pronouncements

In May 2005, the Financial Accounting Standards Board (FASB) issued SFAS 151, *Inventory Costs – an amendment of ARB No.* 43, *Chapter 4*, which relates to inventory costs and the treatment of abnormal amounts of idle facility expense, freight, handling costs and spoilage. The provisions of SFAS 151 are effective for inventory costs incurred beginning in the first quarter of 2006. We are currently evaluating the impact of adopting SFAS 151 on our financial statements, but we do not expect the impact to be significant.

ITEM 2. Management's Discussion and Analysis

FINANCIAL REVIEW

Our discussion and analysis is an integral part of understanding our financial results. Also refer to <u>Basis of Presentation and Our Divisions</u> in the Notes to the Condensed Consolidated Financial Statements. Tabular dollars are presented in millions, except per share amounts. All per share amounts reflect common per share amounts, assume dilution unless noted, and are based on unrounded amounts. Percentage changes are based on unrounded amounts.

Our Critical Accounting Policies

In addition to the critical accounting policies disclosed in our Annual Report on Form 10-K for the fiscal year ended December 25, 2004, the following should be considered. In the first quarter of 2005, we conformed our methodology for calculating our bad debt reserves across our divisions and modified our policy for recognizing revenue for products shipped to customers by third-party carriers. These changes reduced our net revenue by \$10 million and \$40 million and our operating profit by \$6 million and \$8 million in the 12 and 24 weeks ended June 11, 2005.

Sales Incentives and Advertising and Marketing Costs

We offer sales incentives through various programs to our customers and to consumers. These incentives are recorded as a reduction of the sales price of our products. Certain sales incentives are recognized at the time of sale while other incentives, such as bottler funding and customer volume rebates, are recognized during the year incurred, generally in proportion to revenue, based on annual targets. Anticipated payments are estimated based on historical experience with similar programs and require management judgment with respect to estimating customer participation and performance levels. In addition, certain advertising and marketing costs are also recognized during the year incurred, generally in proportion to revenue.

Effective Tax Rate

In determining our quarterly provision for income taxes, we use an estimated annual effective tax rate which is based on our expected annual income, statutory tax rates and tax planning opportunities available to us in the various jurisdictions in which we operate. Our estimated annual effective tax rate also reflects our best estimate of the ultimate outcome of tax audits. Significant or unusual items are separately recognized in the quarter in which they occur.

Stock-Based Compensation

We account for stock options under the fair value method of accounting using a Black-Scholes valuation model. For the 12 weeks, we recognized stock-based compensation of \$70 million in 2005 and \$84 million in 2004. For the 24 weeks, we recognized stock-based compensation of \$147 million in 2005 and \$175 million in 2004. These amounts are reflected in selling, general and administrative expenses.

We are currently evaluating the impact that SFAS 123R could have on our financial statements. We will adopt this Standard no later than in the first quarter of 2006. In addition, two of our anchor bottlers, PBG and PepsiAmericas, Inc., will adopt SFAS 123R no later than in the first quarter of 2006 which will impact our bottling equity income.

We currently recognize stock-based compensation cost for employees eligible to retire over the three-year standard vesting period of the grants. Upon adoption of SFAS 123R, we will amortize new option grants to such retirement eligible employees over a shorter period, consistent with the accelerated retirement vesting provisions of these grants. If we had historically recognized stock-based compensation cost for these employees under this accelerated method, \$32 million of compensation cost would have been accelerated and cumulatively recognized through June 11, 2005. The impact of recognizing stock-based compensation under this accelerated method for the 12 and 24 weeks ended June 11, 2005 would have been immaterial.

For our 2005 Black-Scholes assumptions, see <u>Stock-Based Compensation</u> in the Notes to Condensed Consolidated Financial Statements.

Recent Accounting Pronouncements

In May 2005, the Financial Accounting Standards Board (FASB) issued SFAS 151, *Inventory Costs – an amendment of ARB No.* 43, *Chapter 4*, which relates to inventory costs and the treatment of abnormal amounts of idle facility expense, freight, handling costs and spoilage. The provisions of SFAS 151 are effective for inventory costs incurred beginning in the first quarter of 2006. We are currently evaluating the impact of adopting SFAS 151 on our financial statements, but we do not expect the impact to be significant.

Our Business Risks

We discuss expectations regarding our future performance, such as our business outlook, in our annual and quarterly reports, press releases, and other written and oral statements. These "forward-looking statements" are based on currently available competitive, financial and economic data and our operating plans. They are inherently uncertain, and investors must recognize that events could turn out to be significantly different from our expectations.

Our operations outside of the United States generate approximately 40% of our net revenue. As a result, we are exposed to foreign currency risks, including unforeseen economic changes and political unrest. During the 24 weeks, net favorable foreign currency, primarily increases in the Canadian dollar, euro, Brazilian real and British pound contributed over 1 percentage point to net revenue growth. Currency declines which are not offset could adversely impact our future results.

While there is continued pricing pressure on energy costs and certain raw materials, we expect to be able to mitigate this risk in the near term for the majority of these costs through a combination of purchasing commitments, productivity initiatives and hedging programs.

Cautionary statements regarding our trends and future results were included in Management's Discussion and Analysis in our Annual Report on Form 10-K for the fiscal year ended December 25, 2004.

Results of Operations—Consolidated Review

In the discussions of net revenue and operating profit below, effective net pricing reflects the year-over-year impact of discrete pricing actions, sales incentive activities and mix resulting from selling varying products in different package sizes and in different countries.

Volume

Since our divisions each use different measures of physical unit volume, a common servings metric is necessary to reflect our consolidated physical unit volume. For the 12 weeks and the 24 weeks, total servings increased 4%, with worldwide beverages growing 5% and worldwide snacks growing 3%.

We discuss volume for our beverage businesses on a bottler case sales (BCS) basis in which all beverage volume is converted to an 8 ounce case metric. A portion of our volume is sold by our bottlers, and that portion is based on our bottlers' sales to retailers and independent distributors. The remainder of our volume is based on our shipments to customers. BCS is reported to us by our bottlers on a monthly basis. Our second quarter beverage volume includes PBNA bottler sales for April and May and PI bottler sales for March, April, and May.

Consolidated Results

Total Net Revenue and Operating Profit

| | 12 Weeks Ended | | | 24 Weeks Ended | | |
|---|------------------|------------------|------------|-------------------|-------------------|------------|
| | 6/11/05 | 6/12/04 | Change | 6/11/05 | 6/12/04 | Change |
| Total net revenue | \$7,697 | \$7,070 | 9% | \$14,282 | \$13,201 | 8% |
| Division operating profit Corporate unallocated | \$1,714 (158) | \$1,553 (132) | 10% 19% | \$ 3,120 (317) | \$ 2,827 (279) | 10% 13% |
| Total operating profit | \$1,556 | \$1,421 | 10% | \$ 2,803 | \$ 2,548 | 10% |
| Division operating profit margin Total operating profit margin | 22.3% 20.2% | 22.0% 20.1% | 0.3 0.1 | 21.8% 19.6% | 21.4% 19.3% | 0.4 0.3 |

12 Weeks

Net revenue increased 9% reflecting favorable effective net pricing across all divisions, increased volume and net favorable foreign currency movements. The effective net pricing contributed over 4 percentage points to revenue growth, and the volume gains and net favorable foreign currency movements each contributed approximately 2 percentage points.

Total operating profit increased 10% and margin increased 0.1 percentage points. Division operating profit increased 10% and margin increased 0.3 percentage points. These gains reflect leverage from the revenue growth, partially offset by increased cost of sales and selling and delivery (S&D) expenses, largely due to higher energy costs and higher S&D labor costs.

Corporate unallocated expenses increased 19%. This increase primarily reflects higher employee-related costs and higher costs associated with our Business Process Transformation (BPT) initiative.

24 Weeks

Net revenue increased 8% reflecting favorable effective net pricing across all divisions, increased volume and net favorable foreign currency movements. The effective net pricing contributed 4 percentage points, the volume gains contributed over 2 percentage points, and the net favorable foreign currency movements contributed over 1 percentage point to revenue growth.

Total operating profit increased 10% and margin increased 0.3 percentage points. Division operating profit increased 10% and margin increased 0.4 percentage points. These gains reflect leverage from the revenue growth, partially offset by increased cost of sales and S&D expenses, largely due to higher energy costs and higher S&D labor costs.

Corporate unallocated expenses increased 13%. This increase primarily reflects higher costs associated with our Business Process Transformation initiative, as well as higher Corporate departmental expenses and employee-related costs.

Other Consolidated Results

| | 12 Weeks Ended | | | 24 Weeks Ended | | |
|-------------------------------------|----------------|---------|--------|----------------|---------|--------|
| | 6/11/05 | 6/12/04 | Change | 6/11/05 | 6/12/04 | Change |
| Bottling equity income | \$ 156 | \$ 106 | 47% | \$ 221 | \$ 145 | 52% |
| Interest expense, net | \$ (25) | \$ (25) | _ | \$ (52) | \$ (50) | 4% |
| Tax rate | 29.3% | 29.5% | | 29.1% | 29.5% | |
| Net income | \$1,194 | \$1,059 | 13% | \$2,106 | \$1,863 | 13% |
| Net income per common share—diluted | \$ 0.70 | \$ 0.61 | 15% | \$ 1.23 | \$ 1.07 | 15% |

12 Weeks

Bottling equity income increased 47% reflecting a \$35 million pre-tax gain on our sale of PBG stock, as well as stronger bottler results.

Net interest expense remained unchanged. The impact of favorable interest rates and higher cash balances was fully offset by the impact of higher debt levels.

The tax rate decreased 0.2 percentage points primarily reflecting increased international profit which is taxed at a lower rate. This decrease was partially offset by deferred taxes related to our unconsolidated affiliates recognized in the quarter.

Net income increased 13% and the related net income per share increased 15%. These increases reflect our solid operating profit growth, increased bottling equity income, including the gain on our PBG stock sale, and, for net income per share, the impact of our share repurchases.

24 Weeks

Bottling equity income increased 52% reflecting a \$64 million pre-tax gain on our sale of PBG stock, as well as higher bottler results.

Net interest expense increased 4% reflecting the impact of higher debt levels and an unfavorable comparison to prior year gains in the market value of investments used to economically hedge a portion of our deferred compensation liability. This increase was substantially offset by the impact of favorable interest rates and higher cash balances.

The tax rate decreased 0.4 percentage points primarily reflecting increased international profit which is taxed at a lower rate.

Net income increased 13% and the related net income per share increased 15%. These increases reflect our solid operating profit growth, increased bottling equity income, including the gain on our PBG stock sale, and, for net income per share, the impact of our share repurchases.

Results of Operations—Division Review

The results and discussions below are based on how our Chief Executive Officer monitors the performance of our divisions. For additional information on our divisions, see *Our Divisions* in the Notes to our Condensed Consolidated Financial Statements.

Division Net Revenue

| 12 Weeks Ended | FLNA | PBNA | PI | QFNA | Total |
|---------------------------|---------|------------|---------|-------|---------|
| Q2, 2005 | \$2,373 | \$2,218 | \$2,756 | \$350 | \$7,697 |
| Q2, 2004 | \$2,235 | \$2,134 | \$2,398 | \$303 | \$7,070 |
| % Impact of: | | | | | |
| Volume | 2% | (1)% | 4% | 12% | 2% |
| Effective net pricing | 3 | ` 5 | 5 | 3 | 4 |
| Foreign exchange | 1 | _ | 4 | 1 | 2 |
| Acquisitions/divestitures | _ | _ | 1 | _ | 1 |
| % Change | 6% | 4% | 15% | 16% | 9% |
| - | | | | | |

Division Net Revenue

| 24 Weeks Ended | FLNA | PBNA | PI | QFNA | Total |
|---------------------------|---------|---------|---------|-------|----------|
| Q2, 2005 | \$4,636 | \$4,002 | \$4,877 | \$767 | \$14,282 |
| Q2, 2004 | \$4,379 | \$3,852 | \$4,289 | \$681 | \$13,201 |
| % Impact of: | | | | | |
| Volume | 2% | (1)% | 5% | 8% | 2% |
| Effective net pricing | 3 | 5 | 4 | 4 | 4 |
| Foreign exchange | 1 | _ | 3 | 1 | 1 |
| Acquisitions/divestitures | _ | _ | 1 | _ | _ |
| % Change | 6% | 4% | 14% | 13% | 8% |

Frito-Lay North America

| | 12 | 12 Weeks Ended | | | 24 Weeks Ended | | |
|------------------|---------|----------------|--------|---------|----------------|--------|--|
| | 6/11/05 | 6/12/04 | Change | 6/11/05 | 6/12/04 | Change | |
| Net revenue | \$2,373 | \$2,235 | 6% | \$4,636 | \$4,379 | 6% | |
| Operating profit | \$ 594 | \$ 560 | 6% | \$1,133 | \$1,070 | 6% | |

12 Weeks

Net revenue grew 6% reflecting volume growth of 2% and positive effective net pricing due to salty snack pricing actions and favorable mix on both salty and convenience food products. Pound volume grew primarily due to double-digit growth in Santitas and Sun Chips, mid single-digit growth in Cheetos, low single-digit growth in Lay's Classic potato chips and Doritos, high single-digit growth in Fritos, and mid single-digit growth in Tostitos. These gains were partially offset by double-digit declines in Doritos Rollitos and Rold Gold, single-digit declines in Ruffles and the discontinuance of Toastables. Salty snacks revenue grew 6% with volume growth of 3%, and convenience food products revenue grew 14% with only a slight increase in volume.

Operating profit grew 6% primarily driven by revenue growth. This growth was partially offset by higher S&D costs reflecting higher fuel costs and increased labor and benefit charges and higher cost of sales, driven by raw materials and freight. The impact of these increased costs was reduced by a favorable casualty insurance actuarial adjustment reflecting improved safety performance.

Products qualifying for our Smart Spot program represented 13% of net revenue. These products experienced double-digit revenue growth while the balance of the portfolio had mid single-digit revenue growth.

24 Weeks

Net revenue grew 6% reflecting volume growth of 2.5% and positive effective net pricing due to salty snack pricing actions and favorable mix. Pound volume grew primarily due to low single-digit growth in Lay's Classic potato chips, double-digit growth in Santitas, mid single-digit growth in Cheetos and Tostitos, high single-digit growth in Fritos and Dips, and double-digit growth in Sun Chips. These gains were partially offset by double-digit declines in Doritos Rollitos and the discontinuance of Toastables. Salty snacks revenue grew over 5% with volume growth of 3%, and convenience food products revenue grew 12% despite volume declines of 3%.

Operating profit grew 6% primarily driven by revenue growth. This growth was partially offset by higher S&D costs reflecting higher fuel costs and increased labor and benefit charges and higher cost of sales, driven by raw materials, natural gas and freight. The impact of these increased costs was reduced by a favorable casualty insurance actuarial adjustment reflecting improved safety performance.

Products qualifying for our Smart Spot program represented nearly 13% of net revenue. These products experienced double-digit revenue growth while the balance of the portfolio had mid single-digit revenue growth.

PepsiCo Beverages North America

| | 12 | 12 Weeks Ended | | | 24 Weeks Ended | | |
|------------------|---------|----------------|--------|---------|----------------|--------|--|
| | 6/11/05 | 6/12/04 | Change | 6/11/05 | 6/12/04 | Change | |
| Net revenue | \$2,218 | \$2,134 | 4% | \$4,002 | \$3,852 | 4% | |
| Operating profit | \$ 555 | \$ 534 | 4% | \$ 970 | \$ 918 | 6% | |

12 weeks

BCS volume decreased 0.5%. BCS volume was negatively impacted by the timing of Easter which reduced volume growth by about 0.5 percentage points. The BCS volume performance reflects a 4% decline in carbonated soft drinks, substantially offset by a 5% increase in non-carbonated beverages. The carbonated soft drink (CSD) performance reflects mid-single digit declines for each of our three trademarks (Pepsi, Mountain Dew and Sierra Mist). A mid single-digit decline in regular CSDs was partially offset by low single-digit diet CSD growth. The non-carbonated beverage growth was driven by double-digit growth in Trademark Aquafina, low single-digit growth in Gatorade and double-digit growth in Propel. Trademark Aquafina benefited from both lower retail pricing and the first quarter introductions of Aquafina Flavorsplash and Sparkling. Tropicana Pure Premium experienced a high single-digit volume decline as a result of higher pricing.

Net revenue increased 4%. Favorable effective net pricing contributed almost 5 percentage points of this growth, reflecting the continued migration from CSDs to non-carbonated beverages, price increases taken in the first quarter, primarily on concentrate and Tropicana Pure Premium, and a favorable comparison to prior year trade spending, including the settlement of prior year accruals. This growth was partially offset by a 1% decline in concentrate shipments and equivalents (CSE).

Operating profit increased 4%. This increase reflects the net revenue growth, including the favorable trade spending settlement, and the absence of restructuring costs recorded in the prior year, partially offset by higher raw material and energy costs.

Products qualifying for our Smart Spot program represented over two thirds of net revenue. These products experienced mid single-digit revenue growth, and the balance of the portfolio was flat.

24 weeks

BCS volume increased almost 1% while our CSE volume, on which our revenue is based, declined 1%. The decline in CSE was primarily driven by timing of shipments. The BCS volume increase reflects non-carbonated beverage growth of almost 7%, substantially offset by a 2% decline in carbonated soft drinks. The non-carbonated beverage growth was driven by double-digit increases in both Trademark Aquafina and Propel, as well as high single-digit growth in Gatorade. Trademark Aquafina benefited from the introductions of Aquafina FlavorSplash and Sparkling in the first quarter. Tropicana Pure Premium experienced a mid single-digit volume decline as a result of higher pricing. The CSD performance reflects a low single-digit decline across all three major trademarks. Across the trademarks, a mid single-digit decline in regular CSDs was partially offset by low single-digit growth in diet CSDs.

Net revenue increased 4%. Favorable effective net pricing contributed 5 percentage points of this growth, reflecting the continued migration from CSDs to non-carbonated beverages, price increases taken in the first quarter, primarily on concentrate and Tropicana Pure Premium, and a favorable comparison to prior year trade spending, including the settlement of prior year accruals.

Operating profit grew 6%, primarily reflecting the net revenue growth, the absence of restructuring costs recorded in the prior year, and the favorable resolution of prior year estimated accruals, including the favorable trade spending settlement. This increase was partially offset by higher raw material and energy costs.

Products qualifying for our Smart Spot program represented over two-thirds of net revenue. These products experienced high single-digit revenue growth, and the balance of the portfolio experienced a mid single-digit decline.

PepsiCo International

| | 12 Weeks Ended | | | 24 Weeks Ended | | |
|------------------|----------------|---------|--------|----------------|---------|--------|
| | 6/11/05 | 6/12/04 | Change | 6/11/05 | 6/12/04 | Change |
| Net revenue | \$2,756 | \$2,398 | 15% | \$4,877 | \$4,289 | 14% |
| Operating profit | \$ 452 | \$ 368 | 23% | \$ 759 | \$ 625 | 21% |

12 Weeks

International snacks volume grew 3%, driven principally by growth of 9% in the Europe, Middle East & Africa region. The Asia region was flat to prior year and the Latin America region was down slightly. The divesture last year of our interest in a South Korea joint venture reduced Asia region volume by 19 percentage points, and the acquisition of a business in Romania late in 2004 increased the Europe, Middle East & Africa region volume growth by 3 percentage points. This divestiture and acquisition activity had no net impact on the reported total PepsiCo International snack volume growth rate. The overall gains for the second quarter were driven by double-digit growth in India, Russia, China, and Turkey, partially offset by single-digit declines at Gamesa in Mexico, Walkers in the United Kingdom and Sabritas in Mexico. These declines were principally due to marketplace pressures, the timing of the promotional calendars in the quarter and pricing actions.

Beverage volume grew 10%, comprised of 13% in the Europe, Middle East & Africa region, 7% in the Latin America region and 7% in the Asia Pacific region. Broad-based increases were led by double-digit growth in the Middle East, China, Argentina and Venezuela. This was partially offset by a high single-digit decline in India related to pricing actions. Carbonated soft drinks grew at a high single-digit rate while non-carbonated beverages grew at a double-digit rate.

Net revenue grew 15%, driven by favorable effective net pricing and the broad-based volume growth. Foreign currency impact contributed 4 percentage points of growth, reflecting the favorable euro, Brazilian real, Mexican peso and British pound.

Operating profit grew 23% driven largely by favorable effective net pricing and the broad-based volume growth, partially offset by increased energy and raw material costs. Foreign currency impact contributed 5 percentage points of growth, primarily due to favorability in the Mexican peso, British pound, Brazilian real and euro.

24 Weeks

International snacks volume grew 3%, reflecting growth of 6% in the Europe, Middle East & Africa region and 2% in the Latin America region, with the Asia Pacific region flat to prior year. The divesture last year of our interest in a South Korea joint venture reduced Asia region volume by 19 percentage points, and the acquisition of a business in Romania late in 2004 increased the Europe, Middle East & Africa region volume growth by 3 percentage points. The divestiture and acquisition activity had no net impact on the reported total PepsiCo International snack volume growth rate. The overall gains for the first half of the year reflected double-digit growth in India, China, Turkey, Russia and Australia, partially offset by a single-digit decline at Walkers in the United Kingdom. The decline at Walkers is due principally to marketplace pressures.

Beverage volume grew 9%, comprised of 12% in the Europe, Middle East & Africa region, 10% in the Asia Pacific region and 5% in the Latin America region. Broad-based increases were led by double-digit growth in the Middle East, China, Argentina and Venezuela, partially offset by a single-digit decline in India. Carbonated soft drinks grew at a high single-digit rate while non-carbonated beverages grew at a double-digit rate.

Net revenue grew 14%, primarily as a result of the broad-based volume growth and favorable effective net pricing. Foreign currency contributed 3 percentage points of growth, with the euro, Brazilian real and British pound all appreciating against the dollar.

Operating profit grew 21% driven largely by favorable effective net pricing and the broad-based volume growth, partially offset by increased energy and raw material costs. Foreign currency contributed 3 percentage points of growth based on the favorable British pound, Brazilian real, euro and Mexican peso.

Quaker Foods North America

| | 12 | 12 Weeks Ended | | | 24 Weeks Ended | | |
|------------------|---------|----------------|--------|---------|----------------|--------|--|
| | 6/11/05 | 6/12/04 | Change | 6/11/05 | 6/12/04 | Change | |
| Net revenue | \$350 | \$303 | 16% | \$767 | \$681 | 13% | |
| Operating profit | \$113 | \$ 91 | 24% | \$258 | \$214 | 20% | |

12 Weeks

Net revenue increased 16% and volume increased 12%. The volume increase reflects double-digit growth in Oatmeal, Rice-A-Roni and Pasta Roni, all driven by innovation, as well as double-digit growth in Aunt Jemima, driven by distribution gains. Higher effective net pricing contributed nearly 3 percentage points of growth reflecting the settlement of prior year trade spending accruals, price increases on ready-to-eat cereals taken in the third quarter of 2004 and favorable product mix. Favorable Canadian foreign exchange rates also contributed approximately 1 percentage point to net revenue growth.

Operating profit increased 24% reflecting the net revenue growth and favorable cost of sales comparisons, partially offset by increased advertising and marketing costs behind new innovation programs and core brands.

Products qualifying for our Smart Spot program represented approximately half of net revenue and had double-digit revenue growth consistent with the balance of the portfolio.

24 Weeks

Net revenue grew 13% and volume increased 8%. The volume increase reflects double-digit growth in Oatmeal, Rice-A-Roni and Pasta Roni, all driven by innovation, as well as double-digit growth in Aunt Jemima, driven by distribution gains. High single-digit growth in Cap'n Crunch also contributed to the increase. Higher effective net pricing contributed 4 percentage points of growth, primarily reflecting favorable product mix, the settlement of prior year trade spending accruals, and price increases on ready-to-eat cereals taken in the third quarter of 2004. Favorable Canadian foreign exchange rates also contributed approximately 1 percentage point to net revenue growth.

Operating profit increased 20% reflecting the net revenue growth and favorable cost of sales comparisons, partially offset by increased advertising and marketing costs behind new innovation programs and core brands.

Products qualifying for our Smart Spot program represented approximately half of net revenue and had double-digit revenue growth consistent with the balance of the portfolio.

OUR LIQUIDITY AND CAPITAL RESOURCES

Operating Activities

During the 24 weeks, our operations provided \$2.4 billion of cash primarily reflecting our solid business results, as well as the absence of a \$760 million prior year tax payment related to our 2003 settlement with the IRS.

Investing Activities

During the 24 weeks, we used \$2.5 billion, primarily reflecting net purchases of short-term investments of \$1.2 billion, primarily internationally, acquisitions of almost \$1 billion, primarily the \$750 million acquisition of SVE, and capital spending of \$478 million. These amounts were partially offset by the proceeds from our sale of PBG stock of \$107 million. We continue to expect full year capital spending to approximate 5% of net revenue.

Financing Activities

During the 24 weeks, we used \$571 million, primarily reflecting common share repurchases of \$1.2 billion and dividend payments of \$774 million, substantially offset by net proceeds from short-term borrowings of \$936 million, primarily in the U.S., and stock option proceeds of \$590 million.

Management Operating Cash Flow

Management operating cash flow is the primary measure management uses to monitor cash flow performance. However, it is not a measure provided by accounting principles generally accepted in the U.S. Since net capital spending is essential to our product innovation initiatives and maintaining our operational capabilities, we believe that it is a recurring and necessary use of cash. As such, we believe investors should also consider net capital spending when evaluating our cash from operating activities. The table below reconciles net cash provided by operating activities as reflected in our Condensed Consolidated Statement of Cash Flows to our management operating cash flow.

| | 24 Week | ks Ended |
|---|----------------|----------|
| | 6/11/05 | 6/12/04 |
| | | |
| Net cash provided by operating activities | \$2,363 | \$1,530 |
| Capital spending | (478) | (452) |
| Sales of property, plant and equipment | 42 | 13 |
| | | |
| Management operating cash flow | \$1,927 | \$1,091 |
| | | |

Management operating cash flow was used primarily to repurchase shares and pay dividends, and we expect to continue to return approximately all of our management operating cash flow to our shareholders. We also continue to expect management operating cash flow for the full year to exceed \$4.1 billion reflecting our underlying business growth, and expect share repurchases to range from \$2.5 billion to \$3.0 billion this year. See *Our Business Risks* for certain factors that may impact our operating cash flows.

Upon adoption of SFAS 123R, we will be required to record tax benefits related to stock-based compensation exercises in excess of the tax benefits initially recorded as a cash inflow from financing activities rather than as a reduction in operating cash outflows. We are currently evaluating the impact on the classification of our cash flows of the adoption of SFAS 123R.

Report of Independent Registered Public Accounting Firm

The Board of Directors PepsiCo, Inc.

We have reviewed the accompanying Condensed Consolidated Balance Sheet of PepsiCo, Inc. and Subsidiaries as of June 11, 2005 and the related Condensed Consolidated Statements of Income and Comprehensive Income for the twelve and twenty-four weeks ended June 11, 2005 and June 12, 2004 and the Condensed Consolidated Statement of Cash Flows for the twenty-four weeks ended June 11, 2005 and June 12, 2004. These interim condensed consolidated financial statements are the responsibility of PepsiCo, Inc.'s management.

We conducted our review in accordance with the standards of the Public Company Accounting Oversight Board (United States). A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the Public Company Accounting Oversight Board, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our review, we are not aware of any material modifications that should be made to the accompanying interim condensed consolidated financial statements referred to above for them to be in conformity with U.S. generally accepted accounting principles.

We have previously audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Consolidated Balance Sheet of PepsiCo, Inc. and Subsidiaries as of December 25, 2004, and the related Consolidated Statements of Income, Common Shareholders' Equity and Cash Flows for the year then ended not presented herein; and in our report dated February 24, 2005, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying Condensed Consolidated Balance Sheet as of December 25, 2004, is fairly presented, in all material respects, in relation to the Consolidated Balance Sheet from which it has been derived.

/s/ KPMG LLP New York, New York July 12, 2005

ITEM 4. Controls and Procedures

As of the end of the period covered by this report, we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures pursuant to Rule 13a-14 of the Exchange Act. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures are effective in alerting them on a timely basis to information required to be included in our submissions and filings with the SEC.

In addition, there were no changes in our internal control over financial reporting during our second fiscal quarter of 2005 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II OTHER INFORMATION

ITEM 1. Legal Proceedings

We are party to a variety of legal proceedings arising in the normal course of business, including the matters discussed below. While the results of proceedings cannot be predicted with certainty, management believes that the final outcome of these proceedings will not have a material adverse effect on our consolidated financial statements, results of operations or cash flows.

On April 30, 2004, we announced that Frito-Lay and Pepsi-Cola Company received notification from the Securities and Exchange Commission (the "SEC") indicating that the SEC staff was proposing to recommend that the SEC bring a civil action alleging that a non-executive employee at Pepsi-Cola and another at Frito-Lay signed documents in early 2001 prepared by Kmart acknowledging payments in the amount of \$3 million from Pepsi-Cola and \$2.8 million from Frito-Lay. Kmart allegedly used these documents to prematurely recognize the \$3 million and \$2.8 million in revenue. Frito-Lay and Pepsi-Cola have cooperated fully with this investigation and provided written responses to the SEC staff notices setting forth the factual and legal bases for their belief that no enforcement actions should be brought against Frito-Lay or Pepsi-Cola.

Based on an internal review of the Kmart matters, no officers of PepsiCo, Pepsi-Cola or Frito-Lay are involved. Neither of these matters involves any allegations regarding PepsiCo's accounting for its transactions with Kmart or PepsiCo's financial statements.

ITEM 2. Unregistered Sale of Equity Securities and Use of Proceeds

A summary of our repurchases (in millions, except average price per share) during the quarter under the \$7 billion repurchase program authorized by our Board of Directors and publicly announced on March 29, 2004, and expiring on March 31, 2007, is as follows:

| | Shares Repurchased | Average Price Per Share | Authorization Remaining |
|-----------------|-----------------------|-------------------------|----------------------------|
| 3/19/05 | | | \$4,368 |
| 3/20/05—4/16/05 | 4.6 | \$52.95 | (243) |
| | | | 4,125 |
| 4/17/05—5/14/05 | 4.7 | 55.94 | (263) |
| | | | 3,862 |
| 5/15/05—6/11/05 | 4.7 | 56.34 | (264) |
| | 14.0 | \$55.09 | \$3,598 |

Submission of Matters to a Vote of Security Holders ITEM 4.

The following matters were submitted to a vote of security holders at PepsiCo's Annual Meeting of Shareholders held on May 4, 2005.

Withheld

For

Election of Directors

Nominee

| | | - | | |
|--|---------------|---------------|---------------|-------------|
| John F. Akers | | | 1,409,510,659 | 43,521,663 |
| Robert E. Allen | | | 1,411,015,311 | 42,017,011 |
| Ray L. Hunt | | | 1,423,859,671 | 29,172,651 |
| Arthur C. Martinez | | | 1,395,371,017 | 57,661,305 |
| Indra K. Nooyi | | | 1,379,816,421 | 73,215,901 |
| Steven S Reinemund | | | 1,415,459,992 | 37,572,330 |
| Sharon Percy Rockefeller | | | 1,410,960,263 | 42,072,059 |
| James J. Schiro | | | 1,430,924,856 | 22,107,466 |
| Franklin A. Thomas | | | 1,409,660,179 | 43,372,143 |
| Cynthia M Trudell | | | 1,430,563,762 | 22,468,560 |
| Solomon D. Trujillo | | | 1,426,351,612 | 26,680,710 |
| Daniel Vasella | | | 1,430,677,779 | 22,354,543 |
| Description of Proposals | | | | |
| | | | | Broker |
| | For | Against | Abstain | Non-Votes |
| Ratification of appointment of KPMG LLP as | | | | |
| independent auditors | 1,415,466,918 | 27,522,717 | 10,042,687 | |
| Political Contributions | 89,404,156 | 1,017,519,836 | 108,359,364 | 237,748,966 |

ITEM 6. Exhibits

See <u>Index to Exhibits</u> on page 32.

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned.

| | PepsiCo, Inc. | |
|---------------------|---------------------------------|--|
| | (Registrant) | |
| Date: July 14, 2005 | /S/ PETER A. BRIDGMAN | |
| | Peter A. Bridgman | |
| | Senior Vice President and | |
| | Controller | |
| Date: July 14, 2005 | /S/ ROBERT E. COX | |
| | Robert E. Cox | |
| | Vice President, Deputy General | |
| | Counsel and Assistant Secretary | |
| | (Duly Authorized Officer) | |

EXHIBITS

INDEX TO EXHIBITS ITEM 6 (a)

| Exhibit 10 | Agreement between PepsiCo, Inc. and Gary M. Rodkin effective April 18, 2005 |
|------------|---|
| Exhibit 12 | Computation of Ratio of Earnings to Fixed Charges |
| Exhibit 15 | Letter re: Unaudited Interim Financial Information |
| Exhibit 31 | Certifications of Chief Executive Officer and Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 |
| Exhibit 32 | Certifications of Chief Executive Officer and Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350 |

April 15, 2005

Gary M. Rodkin By Hand

Dear Gary:

This letter describes the terms and conditions of your active employment with PepsiCo Beverages and Foods (with PepsiCo, Inc., its subsidiaries, divisions, affiliates, predecessors and successors, the "Company") and confirms the arrangements relating to your transition from the Company. The material terms and conditions of this letter agreement have been approved by the Compensation Committee of the Board of Directors.

1. Status and Responsibilities.

- (a) As of March 30, 2005, you relinquished your position as Chairman and CEO of PepsiCo Beverages and Foods and from that date until July 1, 2005, you will continue to be employed by the Company.
- (b) On July 1, 2005, your employment will end (the "Separation Date") and you will be entitled to deferred vested retirement benefits under the normal provisions of the PepsiCo Salaried Employees Retirement Plan and the Pension Equalization Plan (collectively, the "Retirement Plans"). You will also be entitled to distribution of your account balances under the normal provisions of the PepsiCo 401(k) Plan for Salaried Employees.
- (c) From your Separation Date through June 30, 2007 (the "Consulting Period"), you agree to be available to consult with the Company and to provide such consulting services as shall reasonably be requested by the Chief Executive Officer of PepsiCo, Inc., regarding the global beverage and food businesses. You also agree during this period to respond to inquiries or reasonable requests for assistance from the Company related to matters that arose during your employment. You will be reimbursed for pre-approved reasonable and appropriate business expenses incurred by you in connection with such services as the Company requests of you.

2. Compensation and Benefits.

(a) <u>2005 Salary and Bonus</u>. Until your Separation Date, your current base salary will continue to be paid in accordance with normal payroll procedures. Your 2005 annual and premium bonus will be determined on a six month pro-rata basis and your total bonus amount will be calculated based on the team and individual performance score equal to 100% of target. You will receive your 2005 annual and premium bonus and the unpaid balance of your 2004 premium bonus on or prior to March 14, 2006.

- (b) <u>Personal Benefits (Health, etc.)</u>. You and your covered dependents will continue to be covered under the Company's personal benefit coverages (including, without limitation, medical, dental, life insurance and long-term disability benefits) applicable to active employees through your Separation Date, subject to your continued payment of all applicable employee contributions. Thereafter, you and your covered dependents will be eligible for continued personal benefit coverages that are normally in effect following employment separation, as modified by the Company from time to time. Please note that personal benefits are neither fixed nor guaranteed and may be amended or terminated by the Company at any time.
- (c) <u>Retirement Plans</u>. Your benefit under the Retirement Plans shall be calculated based on your earnings, your age and service through your Separation Date.
- (d) <u>Equity Awards</u>. The Company has provided you with a schedule of your outstanding equity awards, and you and the Company have confirmed the accuracy of that schedule. You will be permitted to vest your regular 2005, 2004 and 2003 option awards and 2005 and 2004 Restricted Stock Units (RSUs) as of the date you sign this letter agreement. You will have until your Separation Date to exercise your vested regular option awards. Your 2005 and 2004 RSU awards will continue to be subject to future performance criteria as established under the terms and conditions of these awards. All of your other equity-based awards will be subject to the normal treatment (e.g., vesting, exercisability, forfeiture, etc.) established under the terms and conditions of those awards as determined on your Separation Date. Should you choose to exercise any stock options, the limitations regarding the form of exercise under the Company's Exercise and Hold Policy shall apply until your Separation Date.
 - (e) <u>Consulting Period Compensation</u>. During your Consulting Period, you will receive a payment of \$190,000 per month.
- (f) Executive Income Deferral Plan. You have deferred income under PepsiCo's Executive Income Deferral Program ("EID"). The Company has provided you with a schedule of your deferred income under the EID, which includes details related to payments from the program. You acknowledge and agree that you have made no other deferral elections under the EID and, as of the date of this letter agreement, you shall not be entitled to elect to defer any other amounts under the EID.

Any compensation and benefits provided to you under Sections 2(c), 2(d), 2(e) and 2(f) that are in addition to the compensation and benefits you otherwise would be entitled to in the absence of this letter agreement (the "Transition Payments") are in consideration of your promises and obligations you have under this letter agreement and are subject to your satisfying all of your obligations under this letter agreement. You will not be entitled to any salary, bonus or other payments or benefits after the Separation Date, except as provided in this Section 2 or as otherwise set out in this letter agreement.

3. Non-Disclosure.

In the course of your employment with the Company, you acknowledge that you have received (and may continue to receive during the Consulting Period) "Confidential Information." "Confidential Information" consists of information relating to the Company's business that derives economic value, actual or potential, from not being generally known to others, including, but not limited to, technical or nontechnical data, a formula (including cost and/or pricing formula), pattern (including pricing and discount history), compilation, program, device, method (including cost and/or pricing methods,

marketing programs and operating methods), technique, drawing, process, financial data, or a list of actual or potential customers or suppliers. You agree that you will hold and maintain all Confidential Information in confidence, and you will not use or disclose in any manner whatsoever (other than within the scope of your employment with or your services rendered to the Company) any of such information to any third party except (i) with the prior written consent of the Company, or (ii) as required at law or under compulsion of judicial or administrative subpoena, after notice by you to the Company of such required disclosure.

4. Non-Competition, Non-Disparagement and Non-Solicitation.

You agree that, until the end of the Consulting Period, you will not, without the prior written consent of the Company, either directly or indirectly:

- (i) participate or have any interest in, own, manage, operate, control, be connected with as a stockholder, director, officer, employee, partner or consultant, or otherwise engage, invest or participate (collectively, "Participate") in any business entity that markets, sells, distributes or produces Covered Products (including, without limitation, the Coca-Cola Company, Coca-Cola Enterprises or its franchisees or affiliates, Nestle, S.A., Kraft Foods Inc., Procter & Gamble, or any entity associated or affiliated with the foregoing entities); provided, however, that with the prior written consent of the Company, which consent shall not be unreasonably withheld, you shall be permitted to Participate in a business entity that makes retail sales or consumes Covered Products without in any way competing with the Company;
 - (ii) do any act materially injurious to the reputation of the Company or which is intended to divert customers or suppliers from the Company; or
- (iii) solicit any Company employee (or person who was an employee of the Company within six months of the solicitation) to leave the Company's employment or to accept any position with any other entity.

Any dispute, controversy or claim arising out of, or relating to the proviso at the end of Section 4(i) shall be settled exclusively by binding arbitration by a single arbitrator, conducted in the State of New York in accordance with the rules of the American Arbitration Association then in effect. If you and the Company are unable to mutually agree upon the arbitrator, the arbitrator shall be chosen in accordance with the rules of the American Arbitration Association. The arbitrator's fees shall be split equally between the parties.

The provisions of this Section 4 shall not apply to prevent you and your immediate family from collectively being holders of up to five percent (5%) in the aggregate of any class of securities of any corporation engaged in the prohibited activities described above, provided that such securities are listed on a national securities exchange or registered under securities laws of Canada or the United States. You agree that the covenants you have made in this Section are reasonable with respect to their duration and description.

For purposes of this Section 4, "Covered Products" shall mean any product which falls into one or more of the following categories, so long as the Company is producing, marketing, selling or licensing such product anywhere in the world: beverages, including without limitation carbonated soft drinks, tea, water, juice drinks, sports drinks and coffee drinks; juices; snacks, including salty

snacks, sweet snacks and cookies; or any product or service which you have reason to know was under development by the Company during your employment with the Company.

5. Remedies for Breach of Section 3 or 4.

You acknowledge that a breach or threatened breach by you of the terms of Sections 3 or 4 of this letter agreement would result in material and irreparable injury to the Company, and that it would be difficult or impossible to establish the full monetary value of such damage. Therefore, the Company shall be entitled to injunctive relief in the event of any such breach or threatened breach. The undertakings and obligations contained in Sections 3, 4 and 5 shall continue as written even if other provisions of this letter agreement terminate sooner.

6. Releases.

(a) You agree to release and discharge the Company, and all of its respective past, present and future directors, officers, employees, agents, plans, trusts, administrators, stockholders and trustees from any and all claims, losses or expenses you may have or have had or may later claim to have had against them, whether known or unknown, arising out of anything that has occurred up through the date you sign this letter agreement, any claims, losses or expenses arising out of your employment with the Company or the termination of your employment; provided, however, that you expressly do not release or discharge the Company from any claims, losses or expenses you may have, for workers' compensation benefits, pension benefits, health care, life insurance, disability, other similar benefits, for the stock awards that have vested or will vest on or before the Separation Date or vested in accordance with the second sentence of Section 2(d), for indemnification or insurance described in Section 9 below, or for reimbursable business expenses incurred but not yet reimbursed. You understand and agree that, except for the claims expressly excluded from this release, you will not be entitled hereafter to pursue any claims arising out of any alleged violation of your rights while employed by the Company, including, but not limited to, claims for reinstatement, back pay, losses or other damages to you or your property resulting from any alleged violations of state or federal law, such as (but not limited to) claims arising under Title VII of the Civil Rights Act of 1964, 42 U.S.C. § 2000e et seq., as amended (prohibiting discrimination on account of race, sex, national origin or religion); the Americans With Disabilities Act of 1990, 42 U.S.C. §12101 et seq. (prohibiting discrimination on account of disability); the Age Discrimination in Employment Act, 29 U.S.C. § 621, et seq. (prohibiting discrimination on account of age); the Family and Medical Leave Act, 29 U.S.C. § 2601 et seq.; the Equal Pay Act, 29 U.S.C. § 206(d); the Employee Retirement Income Security Act of 1974, 29 U.S.C. § 1001 et seq. (protecting employee benefits); as these laws may be amended from time to time; and any other federal, state or local law, rule, regulation, administrative guidance or common law doctrine claim relating to your employment.

By signing this letter agreement and accepting the Transition Payments provided, you agree that, except for any claims expressly excluded from this release, you will not hereafter pursue any individual claims (whether brought by you, an administrative agency, or any other person on your behalf or which includes you in any class) against the Company and any of its past, present and future respective directors, officers, employees, plans, trusts, agents, administrators, stockholders and trustees, by means of a lawsuit, complaint, charge or otherwise, in any state or federal court or before any state or federal agency, including, by way of example and not limitation, the Equal Employment Opportunity Commission, the Department of Labor or any state Human Rights Agencies, for or on account of anything, whether known or unknown, foreseen or unforeseen, which has occurred up to the effective date of this letter agreement. This release does

not include any claims for breach of this letter agreement or any claims that may arise after the date you execute this letter agreement.

You agree that you will re-execute the release set forth in this Section 6(a) of this letter agreement as of the Separation Date as a condition to receiving the Consulting Period compensation set forth in Section 2(e). You agree that the Company will terminate your continued eligibility for Transition Payments under this agreement if you materially breach the terms of Section 3, 4 or 6 of this letter agreement. You also specifically agree that if you file or assert any claim related to your employment against the Company and/or any of its respective past, present and future officers, directors, employees, agents, plans, trusts, administrators, stockholders and trustees for any reason other than claims for workers' compensation benefits, for retirement benefits, for health care, life, disability or other similar benefits or for violation of this letter agreement, you will repay all Transition Payments you have received. In addition, you agree to indemnify and hold the Company and its respective past, present and future officers, directors, employees, plans, trusts, administrators and trustees harmless from any claim, loss or expense (including attorneys' fees) incurred by them arising out of your breach of any portion of this letter agreement.

(b) In consideration of your agreements hereunder, the Company agrees to release and discharge you and your personal representatives, administrators, trustees, heirs and assigns from any and all claims, losses or expenses (other than claims, losses or expenses arising from your misconduct, criminal acts or gross negligence) it may have or have had or may later claim to have had against you or them, whether known or unknown, arising out of anything that has occurred up through the date you sign this letter agreement. This release does not include any claims for breach of this letter agreement or any claims that may arise after the date you execute this letter agreement. In addition, the Company agrees to indemnify and hold you and your personal representatives, administrators, trustees, heirs and assigns harmless from any claim, loss or expense (including attorneys' fees) incurred by you or them as a result of the Company's breach of any portion of this letter agreement or the failure by the Company to provide any of the compensation and benefits referenced herein in accordance with the terms and conditions of this letter agreement.

7. Review and Revocation.

This letter agreement affects important rights and obligations, and we advise you to consult with an attorney before you sign. In order to give you time to review and consider these arrangements, we will hold this offer open for twenty-one (21) calendar days. For a period of up to and including seven (7) calendar days after the date you sign this letter agreement, you may revoke it entirely. If you decide to revoke this letter agreement, you must deliver to the undersigned a signed notice of revocation on or before the end of this seven-day period. Upon delivery to the undersigned of a timely notice of revocation, this letter agreement shall be canceled and rescinded in all respects, and all benefits granted under the terms of this agreement shall be voided in their entirety, retroactively effective as of the date you originally signed this letter agreement.

8. Consulting Services.

Subject to the provisions of Section 3 and 4 hereof, the services to be provided by you during the Consulting Period pursuant to section 1(c) shall not preclude you from engaging in any other commercial or business activity during the Consulting Period. You and the Company shall mutually determine the time and location at which you shall perform any consulting services, and you shall provide any requested services as soon as reasonably practicable following any such request. The Company shall use its reasonable best efforts not to require your performance of consulting services

in any manner that unreasonably interferes with any of your other commercial or business activities. You shall not, solely by virtue of the consulting services provided hereunder, be considered to be an officer or employee of the Company after the Separation Date, and you shall not have the power or authority to contract in the name of or bind the Company.

9. Indemnification / Insurance.

The Company shall indemnify you (including, without limitation, with respect to any services you provide during the Consulting Period) and provide for the advance of expenses in connection therewith, subject to and in accordance with Section 3.7 of the PepsiCo, Inc. By-Laws. The Company shall maintain customary director and officer liability insurance covering you for acts and omissions during the time of your employment with the Company to the same extent it does so for similarly situated executives.

10. Representation.

By signing below, you acknowledge that you understand and voluntarily accept the arrangements described herein. You acknowledge and agree that you have had the opportunity to review this letter agreement with an attorney, that you fully understand this letter agreement, and that you signed it knowingly and voluntarily. You also acknowledge that you have not received any promise or inducement to sign this letter agreement except as expressly set forth herein. Finally, you represent that during the period up through the Separation Date, and through your Consulting Period, you are committed to carrying out your responsibilities in a diligent and professional manner and in accordance with PepsiCo's Worldwide Code of Conduct.

11. Miscellaneous.

- (a) In the event of your death prior to the end of the Consulting Period, your designated beneficiaries and/or estate, as appropriate, will be entitled to receive all compensation and benefits outlined herein (including, without limitation, the payments referenced in Sections 2(e) hereof) in accordance with the terms and conditions of the applicable plan or program and this letter agreement.
- (b) Anything to the contrary herein notwithstanding, the Company shall, and is hereby authorized to, withhold or deduct from any amounts payable by the Company to you, your beneficiary or your legal representative under this letter agreement, any federal, state or municipal taxes, social security contributions or other amounts required to be withheld by law, and to remit such amounts to the proper authorities. The Company is also hereby authorized to withhold or deduct appropriate amounts with respect to any benefit plans or programs or other elections made by you.
- (c) This letter agreement contains all of the undertakings and agreements between the Company and you pertaining to your separation from the Company and supersedes all previous undertakings and agreements, whether oral or in writing, between the Company and you on the same subject. No provision of this letter agreement may be changed or waived unless such change or waiver is agreed to in writing, signed by you and a duly authorized employee of the Company. Except as otherwise specifically provided in this letter agreement, no waiver by either the Company or you of any breach by the other of any condition or provision shall be deemed a waiver of a similar or dissimilar provision or condition at the same time or any prior or subsequent time.

- (d) No rights or obligations under this letter agreement can be assigned or transferred by you, except as expressly provided in Section 11(a) hereof. This letter agreement shall be binding upon and shall be for the benefit of the Company, its successors and assigns and you and, in the event of your death, your estate or legal representative.
- (e) In the event that pursuant to a final determination by a court of competent jurisdiction any portion of this letter agreement shall be found to be invalid or unenforceable for any reason, the remaining portions of this letter agreement will be unaffected thereby and will remain in full force and effect to the fullest extent permitted by law.
- (f) This letter agreement shall be deemed a contract made under, and for all purposes to be governed by and construed in accordance with, the laws of the State of New York, without reference to principles of conflicts of laws. The captions are utilized for convenience only, and do not operate to explain or limit the provisions of this letter agreement.

Gary, we would appreciate you indicating your understanding and acceptance of this letter agreement by signing below.

Very truly yours,

PepsiCo, Inc.

By: /s/ Margaret D. Moore

Margaret D. Moore Senior Vice President, Human Resources

I agree to and accept the terms and provisions of this letter agreement.

/s/ Gary M. Rodkin
Gary M. Rodkin

Date: <u>April 18, 2005</u>

PEPSICO, INC. AND SUBSIDIARIES

Computation of Ratio of Earnings to Fixed Charges (in millions except ratio amounts, unaudited)

| | 24 Weel | 24 Weeks Ended | |
|--|---------|----------------|--|
| | 6/11/05 | 6/12/04 | |
| Earnings: | | | |
| Income before income taxes | \$2,972 | \$2,643 | |
| Unconsolidated affiliates interests, net | (117) | (131) | |
| Amortization of capitalized interest | 4 | 1 | |
| Interest expense | 103 | 72 | |
| Interest portion of rent expense (a) | 40 | 38 | |
| | | | |
| Earnings available for fixed charges | \$3,002 | \$2,623 | |
| | | | |
| Fixed Charges: | | | |
| Interest expense | \$103 | \$72 | |
| Capitalized interest | 3 | _ | |
| Interest portion of rent expense (a) | 40 | 38 | |
| | | | |
| Total fixed charges | \$146 | \$110 | |
| | | | |
| Ratio of Earnings to Fixed Charges (b) | 20.58 | 23.85 | |

⁽a) One-third of net rent expense is the portion deemed representative of the interest factor.

⁽b) Based on unrounded amounts.

Accountant's Acknowledgement

The Board of Directors of PepsiCo, Inc.

We hereby acknowledge our awareness of the use of our report dated July 12, 2005 included within the Quarterly Report on Form 10-Q of PepsiCo, Inc. for the twelve and twenty-four weeks ended June 11, 2005, and incorporated by reference in the following Registration Statements and in the related Prospectuses:

Description, Registration Statement Number

Form S-3

- PepsiCo SharePower Stock Option Plan for PCDC Employees, 33-42121
- \$32,500,000 Puerto Rico Industrial, Medical and Environmental Pollution Control Facilities Financing Authority Adjustable Rate Industrial Revenue Bonds, 33-53232
- Extension of the PepsiCo SharePower Stock Option Plan to Employees of Snack Ventures Europe, a joint venture between PepsiCo Foods International and General Mills, Inc., 33-50685
- \$4,587,000,000 Debt Securities and Warrants, 33-64243
- \$500,000,000 Capital Stock, 1 2/3 cents par value, 333-56302

Form S-4

- 330,000,000 Shares of Common Stock, 1 2/3 cents par value and 840,582 Shares of Convertible Stock, no par value, 333-53436

Form S-8

- PepsiCo, Inc. 2003 Long-Term Incentive Plan, 333-109509
- PepsiCo SharePower Stock Option Plan, 33-35602, 33-29037, 33-42058, 33-51496, 33-54731, 33-66150 & 333-109513
- Director Stock Plan, 33-22970 & 333-110030
- 1979 Incentive Plan and the 1987 Incentive Plan, 33-19539
- 1994 Long-Term Incentive Plan, 33-54733
- PepsiCo, Inc. 1995 Stock Option Incentive Plan, 33-61731, 333-09363 & 333-109514
- 1979 Incentive Plan, 2-65410
- PepsiCo, Inc. Long Term Savings Program, 2-82645, 33-51514 & 33-60965
- PepsiCo 401(K) Plan, 333-89265
- PepsiCo Puerto Rico 1165(e) Plan, 333-56524
- Retirement Savings and Investment Plan for Union Employees of Tropicana Products, Inc. and Affiliates and the Retirement Savings and Investment Plan for Union Employees of Tropicana Products, Inc. and Affiliates (Teamster Local Union #173), 333-65992
- The Quaker Long Term Incentive Plan of 1990, The Quaker Long Term Incentive Plan of 1999 and The Quaker Oats Company Stock Option Plan for Outside Directors, 333-66632
- The Quaker 401(k) Plan for Salaried Employees and The Quaker 401(k) Plan for Hourly Employees, 333-66634
- The PepsiCo 401(k) Plan for Salaried Employees, 333-76196
- The PepsiCo 401(k) Plan for Hourly Employees, 333-76204
- The PepsiCo Share Award Plan, 333-87526

Pursuant to Rule 436(c) of the Securities Act of 1933, such report is not considered a part of a registration statement prepared or certified by an accountant or a report prepared or certified by an accountant within the meaning of Sections 7 and 11 of the Act.

/s/ KPMG LLP New York, New York July 14, 2005

CERTIFICATION

I, **Steven S Reinemund,** certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of PepsiCo, Inc. (PepsiCo);
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of PepsiCo as of, and for, the periods presented in this report;
- 4. PepsiCo's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for PepsiCo and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to PepsiCo, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of PepsiCo's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in PepsiCo's internal control over financial reporting that occurred during PepsiCo's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, PepsiCo's internal control over financial reporting; and
- 5. PepsiCo's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to PepsiCo's auditors and the audit committee of PepsiCo's board of directors:
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect PepsiCo's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in PepsiCo's internal control over financial reporting.

Date: July 14, 2005 /S/ STEVEN S REINEMUND

Steven S Reinemund
Chairman of the Board and
Chief Executive Officer

CERTIFICATION

I, **Indra K. Nooyi,** certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of PepsiCo, Inc. (PepsiCo);
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report:
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of PepsiCo as of, and for, the periods presented in this report;
- 4. PepsiCo's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for PepsiCo and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to PepsiCo, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of PepsiCo's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in PepsiCo's internal control over financial reporting that occurred during PepsiCo's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, PepsiCo's internal control over financial reporting; and
- 5. PepsiCo's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to PepsiCo's auditors and the audit committee of PepsiCo's board of directors:
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect PepsiCo's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in PepsiCo's internal control over financial reporting.

Date: July 14, 2005 /S/ INDRA K, NOOYI

Indra K. Nooyi President and Chief Financial Officer

CERTIFICATION PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of PepsiCo, Inc. (the "Corporation") on Form 10-Q for the quarterly period ended June 11, 2005 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Steven S Reinemund, Chairman and Chief Executive Officer of the Corporation, certify to my knowledge, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. Section 1350), that:

- 1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Corporation.

Date: July 14, 2005

/S/ STEVEN S REINEMUND

Steven S Reinemund Chairman of the Board and Chief Executive Officer

CERTIFICATION PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of PepsiCo, Inc. (the "Corporation") on Form 10-Q for the quarterly period ended June 11, 2005 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Indra K. Nooyi, President and Chief Financial Officer of the Corporation, certify to my knowledge, pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. Section 1350), that:

- 1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- 2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Corporation.

Date: July 14, 2005 /S/ INDRA K. NOOYI

Indra K. Nooyi President and Chief Financial Officer