UNITED STATES SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549
FORM 10-Q
(Mark One)
X QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended June 17, 1995 (12 and 24 Weeks Ended)
OR
TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from to

Commission file number 1-1183

PEPSICO, INC.
(Exact name of registrant as specified in its charter)

North Carolina
(State or other jurisdiction of Employer incorporate or organization)

700 Anderson Hill Road
Purchase, New York
(Address of principal executive offices)

13-1584302
(I.R.S.

Identification No.)

10577
(Zip Code)

914-253-2000
(Registrant's telephone number, including area code)

## N/A

(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES $X \quad$ NO

Number of shares of Capital Stock outstanding as of July 14, 1995:
787,511,446
PEPSICO, INC. AND SUBSIDIARIES
INDEX
Page No.
Part I Financial Information:
Condensed Consolidated Statement of Income - 12 and 24 week periods ended June 17, 1995 and June 11, 19942

Condensed Consolidated Balance Sheet June 17, 1995 and December 31, 1994 3-4

Condensed Consolidated Statement of Cash Flows - 24 week periods ended June 17, 1995 and June 11, 1994

5
Notes to Condensed Consolidated Financial Statements 6-8

Management's Analysis of Operations, Cash Flows and Financial Condition

| Part II | Other Information and Signatures | $30-31$ |
| :--- | :--- | :--- |
| Exhibit 11 | Computation of Net Income Per Share of <br> Capital Stock - Primary and Fully <br> Diluted | $32-33$ |
| Exhibit 12 | Computation of Ratio of Earnings to <br> Fixed Charges | $34-35$ |
| Exhibit 15 | Letter from KPMG Peat Marwick LLP <br> regarding Unaudited Interim Financial <br> Information (Accountants' Acknowledgment) | 36 |

## -1-

PART I - FINANCIAL INFORMATION
PEPSICO, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENT OF INCOME (in millions except per share amounts, unaudited)

|  | $\begin{array}{r} 12 \mathrm{r} \\ \text { Periods } \\ 6 / 17 / 95 \end{array}$ | Week <br> Ended 6/11/94 | $\begin{array}{r} 24 \\ \text { Perio } \\ 6 / 17 / 95 \end{array}$ | Wee | Ended <br> 6/11/94 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net Sales | \$7, 285.8 | \$6,557.0 | \$13,476.6 |  | , 285.9 |
| Costs and Expenses, net: |  |  |  |  |  |
| Cost of sales | 3,550.9 | 3,137.5 | 6,572.9 |  | 5,922.0 |
| Selling, general and administrative expenses | 2,792.1 | 2,561.4 | 5,262.6 |  | 4,888.1 |
| Amortization of intangible |  |  |  |  |  |
| Operating Profit | 869.3 | 785.0 | 1,498.4 |  | 1,335.5 |
| Gain on joint venture stock offering | - | 17.8 | - |  | 17.8 |
| Interest expense | (162.6) | (150.1) | (322.6) |  | (282.7) |
| Interest income | 29.1 | 19.5 | 56.3 |  | 40.0 |
| Income Before Income Taxes and |  |  |  |  |  |
| Accounting Changes | 735.8 | 672.2 | 1,232.1 |  | 1,110.6 |
| Provision for Income Taxes | 248.6 | 225.7 | 423.8 |  | 381.3 |
| Income Before Cumulative Effect |  |  |  |  |  |
| Cumulative Effect of |  |  |  |  |  |
| Accounting Changes: |  |  |  |  |  |
| Postemployment benefits (net of income tax benefit of \$29.3) | - | - | - |  | (55.3) |
| Pension assets (net of income tax expense of \$14.5) | - | - | - |  | 23.3 |
| Net Income | \$ 487.2 | \$ 446.5 | \$ 808.3 | \$ | 697.3 |
| Income (Charge) Per Share: |  |  |  |  |  |
| Before Cumulative Effect of Accounting Changes | \$ 0.61 | \$ 0.55 | \$ 1.01 | \$ | 0.90 |
| Cumulative Effect of Accounting Changes: |  |  |  |  |  |



Continued on next page.

[^0]|  | $\begin{gathered} \text { Unaudited } \\ 6 / 17 / 95 \end{gathered}$ | 12/31/94 |
| :---: | :---: | :---: |
| Current Liabilities |  |  |
| Accounts payable | \$ 1,427.7 | \$ 1,451.6 |
| Short-term borrowings | 1,045.2 | 678.5 |
| Accrued compensation and benefits | 768.9 | 753.5 |
| Income taxes payable | 496.0 | 671.7 |
| Accrued marketing | 448.7 | 546.2 |
| Other current liabilities | 1,195.0 | 1,168.9 |
| Total Current Liabilities | 5,381.5 | 5,270.4 |
| Long-term Debt | 9,100.4 | 8,840.5 |
| Other Liabilities | 2,041.1 | 1,852.1 |
| Deferred Income Taxes | 1,952.0 | 1,972.9 |
| Shareholders' Equity |  |  |
| Capital stock, par value $12 / 3$ cents per share: authorized 1,800 shares, issued |  |  |
| 6/95 and 12/94-863.1 | 14.4 | 14.4 |
| Capital in excess of par value | 973.2 | 934.4 |
| Retained earnings | 8,247.8 | 7,739.1 |
| Currency translation adjustment | (534.7) | (470.6) |
|  | 8,700.7 | 8,217.3 |
| Less: Treasury Stock, at Cost: |  |  |
| 6/95-74.2 shares, 12/94-73.2 shares | (1,467.1) | $(1,361.2)$ |
| Total Shareholders' Equity | 7,233.6 | 6,856.1 |
| Total Liabilities and |  |  |
| Shareholders' Equity | \$25,708.6 | \$24,792.0 |

See accompanying notes.
-4
PEPSICO, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS (in millions, unaudited)

|  | 24 Week Periods Ended 6/17/95 6/11/94 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash Flows - Operating Activities: |  |  |  |  |
| Income before cumulative effect of accounting changes | \$ | 808.3 | \$ | 729.3 |
| Adjustments to reconcile income before cumulative effect of accounting changes to net cash provided by operating activities: |  |  |  |  |
| Depreciation and amortization |  | 802.0 |  | 698.5 |
| Deferred income taxes |  | 2.0 |  | 36.8 |
| Other noncash charges and credits, net |  | 225.1 |  | 132.6 |
| Changes in operating working capital, excluding effects of acquisitions: |  |  |  |  |
| Accounts and notes receivable |  | (629.2) |  | (409.0) |
| Inventories |  | (97.3) |  | (133.4) |
| Prepaid expenses, taxes and other |  |  |  |  |
| Accounts payable |  | (30.2) |  | (62.9) |
| Income taxes payable |  | (148.5) |  | (99.3) |

Other current liabilities
Net change in operating working capital

## Net Cash Provided by Operating Activities

Cash Flows - Investing Activities:
Acquisitions and investments in affiliates
Capital spending
Proceeds from sales of property, plant and equipment
Short-term investments, by original maturity: More than three months - purchases More than three months - maturities Three months or less, net
Other, net
Net Cash Used for Investing Activities
Cash Flows - Financing Activities:
Proceeds from issuances of long-term debt
Payments of long-term debt
Short-term borrowings, by original maturity: More than three months - proceeds More than three months - payments Three months or less, net
Cash dividends paid
Purchases of treasury stock
Proceeds from exercises of stock options
Other, net
Net Cash Provided by Financing Activities
Effect of Exchange Rate Changes on Cash
and Cash Equivalents
Net Increase in Cash and Cash Equivalents
Cash and Cash Equivalents - Beginning of year Cash and Cash Equivalents - End of period

| $(63.2)$ | 89.0 |
| :---: | ---: |
| $(962.4)$ | $(611.9)$ |
| 875.0 | 985.3 |
| $(113.1)$ | $(223.2)$ |
| $(868.3)$ | $(949.4)$ |
|  |  |
| 51.7 | 21.7 |
| $(172.1)$ | $(138.9)$ |
| 66.0 | 433.9 |
| 99.1 | $(113.7)$ |
| $(121.3)$ | $(98.8)$ |
| $(1,058.0)$ | $(1,068.4)$ |
| $1,387.4$ | 368.8 |
| $(268.1)$ | $(506.8)$ |
|  |  |
| 888.3 | $1,030.9$ |
| $(1,725.0)$ | $(1,035.4)$ |
| 307.9 | 888.9 |
| $(283.3)$ | $(255.1)$ |
| $(186.4)$ | $(377.5)$ |
| 87.9 | 52.7 |
| $(20.9)$ | $(24.9)$ |
| 187.8 | 141.6 |
|  |  |
| 3.8 | $(2.3)$ |
| 8.6 | 56.2 |
| 330.7 | 226.9 |
| 339.3 | $\$$ |

See accompanying notes.
-5-
PEPSICO, INC. AND SUBSIDIARIES
(unaudited)

## notes to condensed consolidated financial statements

(1) The Condensed Consolidated Balance Sheet at June 17, 1995 and the Condensed Consolidated Statements of Income for the 12 and 24 week periods ended June 17, 1995 and June 11, 1994 and the Condensed Consolidated Statement of Cash Flows for the 24 week periods ended June 17, 1995 and June 11, 1994 have not been audited, but have been prepared in conformity with the accounting principles applied in the PepsiCo, Inc. and Subsidiaries (PepsiCo) 1994 Annual Report on Form 10-K for the year ended December 31, 1994. In the opinion of management, this information includes all material adjustments, which are of a normal and recurring nature, necessary for a fair presentation. The results for the 12 and 24 week periods are not necessarily indicative of the results expected for the year.
(2) Significant debt issuances and repayments (exclusive of commercial paper), including the related effects of any interest rate and/or foreign currency swaps entered into concurrently with the debt, are listed below. As disclosed in PepsiCo's 1994 Annual Report, PepsiCo enters into the swaps to effectively change the interest rate and currency of specific debt issuances with the objective of reducing borrowing costs.

|  |  | Weighted <br> Average |  |
| :---: | :---: | :---: | :---: |
| Debt Issued | Principal | Maturity | Interest |
| (in millions) | Date | Rate |  |

12 week period ended June 17, 1995:

| $\$ 54.3$ | 1996 |
| ---: | ---: |
| 265.6 | 1999 |
| 400.0 | 2000 |
| 25.0 | 2000 |
| 200.0 | 2002 |
| 25.0 | 2005 |
| $\$ 969.9$ |  |

[^1]Subsequent to June 17, 1995:

* Variable rate debt indexed to either LIBOR or commercial paper rates.

In addition, during the 12 week period ended June 17, 1995, PepsiCo repaid upon maturity:

```
- $15 million of Zero Coupon Bonds.
- $675 million of variable rate Notes.
- $190 million 7.85% fixed rate Notes.
```

Subsequent to June 17, 1995, PepsiCo repaid upon maturity:

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- $25 million variable rate Notes.
- $28.6 million 5.9% fixed rate Notes.
- $200 million 5.625% fixed rate Notes.
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-6-
(3) At June 17, 1995, $\$ 3.5$ billion of short-term borrowings were included in the Condensed Consolidated Balance Sheet under the caption "Long-term Debt", reflecting PepsiCo's intent and ability, through the existence of unused revolving credit facilities, to refinance these borrowings on a longterm basis. At June 17, 1995, PepsiCo had unused revolving credit facilities covering potential borrowings aggregating $\$ 4.5$ billion, of which $\$ 1.0$ billion expire in January 1996 and $\$ 3.5$ billion expire in January 2000.
(4) Through the second quarter ended June 17, 1995, PepsiCo repurchased 5.1 million shares of its capital stock at a cost of $\$ 186$ million. Subsequent to the second quarter, PepsiCo repurchased 2.6 million shares at a cost of $\$ 118$ million through July 26, 1995.
(5) On July 1, 1995, PepsiCo made an annual grant under its broad-based SharePower Stock Option Plan of 7.8 million options to approximately 132,000 eligible employees. On July 27, 1995, the Compensation Committee of PepsiCo's Board of Directors approved a 1995 Stock Option Incentive Plan (SOIP) for managers, and awarded under it approximately 3.7 million options to approximately 2,400 employees. SOIP stock options become exercisable after one year at the fair market value of PepsiCo Capital Stock on the date of grant and have a total term of 10 years.
(6) As described in Note 4 to the Consolidated Financial Statements in PepsiCo's 1994 Annual Report, in 1993 PepsiCo entered into a joint venture arrangement with the principal shareholders of Buenos Aires Embotelladora S.A. (BAESA), a franchised bottler with operations in Brazil, Argentina, Chile, Uruguay and Costa Rica. On March 24, 1994, BAESA completed a public offering of 2.9 million American Depositary Shares (ADS) at $\$ 34.50$ per ADS, which are traded on the New York Stock Exchange. In conjunction with the public offering, PepsiCo and certain other shareholders exercised options for the equivalent of 1.6 million ADS. As a result of these transactions, PepsiCo's ownership in BAESA declined to $23.8 \%$ from 25.9\%. These transactions generated cash proceeds for BAESA of $\$ 136.4$ million. The resulting one-time, noncash gain to PepsiCo was $\$ 17.8$ million ( $\$ 16.8$ million after-tax or $\$ 0.02$ per share).
(7) As described in Note 14 to the Consolidated Financial Statements in PepsiCo's 1994 Annual Report, effective the beginning of fiscal year 1994, PepsiCo adopted Statement of Financial Accounting Standards No. 112 (SFAS 112), "Employers' Accounting for Postemployment Benefits." The cumulative effect noncash charge upon adoption of SFAS 112, which relates to years prior to 1994, was $\$ 84.6$ million ( $\$ 55.3$ million after-tax or $\$ 0.07$ per share).
(8) As described in Note 13 to the Consolidated Financial Statements in PepsiCo's 1994 Annual Report, effective the beginning of fiscal year 1994, Pepsico changed the method for calculating the market-related value of plan assets used in determining the return-on-asset component of annual pension expense and the cumulative net unrecognized gain or loss subject to amortization. The cumulative effect noncash credit upon adoption of this change, which relates to years prior to 1994, was $\$ 37.8$ million (\$23.3 million after-tax or $\$ 0.03$ per share).
-7-
(9) Statement of Financial Accounting Standards No. 121 (SFAS 121),

Assets to be Disposed Of," was issued in March 1995. SFAS 121 requires that long-lived assets, certain identifiable intangibles and goodwill related to those assets to be held and used, be reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of the asset may not be recoverable. SFAS 121 requires a forecast of undiscounted future operating cash flows, including disposal value if any, to be produced by the asset be compared to its carrying amount to determine whether an impairment exists. If an asset is determined to be impaired, the loss is measured based on quoted market prices in active markets, if available. If quoted market prices are not available, the estimate of fair value should be based on the best information available, including considering prices for similar assets and the results of valuation techniques to the extent available, for example, discounted cash flows as if the decision to continue to use the impaired asset is a new investment decision. PepsiCo currently measures impairment primarily by use of current or forecasted operating income from the asset.

SFAS 121 also requires that long-lived assets and certain identifiable intangibles to be disposed of that are not covered by APB Opinion No. 30, "Reporting the Results of Operations - Reporting the Effects of Disposal of a Segment of a Business, and Extraordinary, Unusual and Infrequently Occurring Events and Transactions," be reported at the lower of the asset's carrying amount or its fair value less cost to sell. PepsiCo currently reports an asset to be disposed of at the lower of its carrying amount or its estimated net realizable value.

PepsiCo is currently evaluating a variety of implementation issues, including the appropriate grouping of assets for each of our business segments, the appropriate cash flow models to be used and the impact of changing the carrying amounts for assets currently held for disposal from their estimated net realizable values to their estimated fair values. PepsiCo has not yet estimated the one-time noncash impact, if any, of adopting SFAS 121. PepsiCo's decision regarding early adoption will not be made until evaluation of these implementation issues has been completed. SFAS 121 is required to be adopted beginning in 1996.
(10) Supplemental Cash Flow Information:
(\$ in millions) $\begin{array}{lc}24 \text { Week } & \text { Periods Ended } \\ 6 / 17 / 95 & 6 / 11 / 94\end{array}$
Cash Flow Data:
Interest paid

| $\$ 367.7$ | $\$ 258.8$ |
| ---: | ---: |
| 446.7 | 338.1 |

Schedule of Noncash Investing and Financing
Activities:
Liabilities assumed in connection with acquisitions
Issuance of treasury stock and debt for acquisitions
$32.0 \quad 116.9$
$3.6 \quad 8.9$
-8-

MANAGEMENT'S ANALYSIS OF OPERATIONS, CASH FLOWS AND FINANCIAL CONDITION

To improve comparability, Management's Analysis includes the impact, where significant, of beverage and snack food acquisitions, net of operations sold or contributed to joint ventures (collectively, "net acquisitions"). The impact of acquisitions represents the results of the acquired businesses for periods in the current year corresponding to the prior year periods that did not include the results of the businesses. Restaurant units acquired, principally from franchisees, and constructed units, net of units closed or sold, principally to franchisees, are treated the same for purposes of this analysis and are collectively referred to as "additional units."

Net sales rose $\$ 729$ million or $11 \%$ to $\$ 7.3$ billion for the quarter and $\$ 1.2$ billion or $10 \%$ to $\$ 13.5$ billion year-to-date. For both the quarter and year-to-date, the sales growth benefited from volume gains of $\$ 420$ million and $\$ 778$ million, respectively, driven by worldwide snack foods, beverages and for the quarter, Pizza Hut. The quarter and year-to-date also benefited from higher net pricing, reflecting increases in international snack foods, driven by Mexico, and domestic beverages, reflecting increased packaging costs, and additional restaurant units which contributed \$183 million for the quarter and $\$ 362$ million year-to-date. These benefits were partially offset by unfavorable currency translation impacts, primarily related to international snack foods as a result of the devaluation of the Mexican peso. International net sales grew 13\% for the quarter and 11\% year-to-date, and represented $29 \%$ of total net sales for the quarter and $28 \%$ year-to-date, compared to $28 \%$ of total net sales for both the quarter and year-to-date in 1994.

Cost of sales as a percentage of net sales increased to $48.7 \%$ for the second quarter of 1995 from $47.8 \%$ in 1994. Year-to-date cost of sales as a percent of net sales increased to $48.8 \%$ from $48.2 \%$. The 1995 increases were primarily due to higher cost of sales in worldwide beverages and international snack foods. Higher packaging costs caused a higher domestic beverage cost of sales for both the quarter and year-to-date. The higher cost of sales in international beverages and snack foods is due in part to cost increases as a result of the devaluation of the Mexican peso.

## -9-

Selling, general and administrative (S,G\&A) expenses rose 9\% for the quarter and $8 \%$ year-to-date. S,G\&A expenses as a percentage of net sales were $38.3 \%$ for the quarter and $39.0 \%$ year-to-date, as compared to $39.1 \%$ and $39.8 \%$ for the comparable periods in 1994. Selling and distribution expenses grew at a slightly slower rate than sales for both the quarter and year-to-date, in part reflecting savings from a previously disclosed 1994 domestic beverage reorganization and a slower rate of spending in international snack foods, partially offset year-to-date by a faster rate of spending in domestic restaurants, in part reflecting new units. Advertising and marketing expenditures grew at a slower rate than sales reflecting a slower rate of spending in worldwide beverages and domestic restaurants, partially offset year-to-date by a higher rate of spending in worldwide snack foods. General and administrative (G\&A) expenses grew at the same rate as sales for the quarter as significant savings in domestic beverages, primarily attributable to the 1994 reorganization, were offset by higher rates of spending in international snack foods and domestic restaurants, which incurred a $\$ 20$ million charge for the relocation of certain functions of Pizza Hut's domestic headquarters from Wichita to Dallas. Year-to-date G\&A expenses grew at a slower rate than sales led by savings in domestic beverages from the 1994 reorganization which were partially offset by a higher rate of spending in international snack foods and domestic restaurants.

Amortization of intangible assets rose $1 \%$ for the quarter and $2 \%$ year-to-date. This noncash expense reduced net income per share by $\$ 0.07$ and $\$ 0.14$ for the quarter and year-to-date, respectively, compared to $\$ 0.07$ and \$0.13 for the same periods in 1994.

Consolidated operating profit increased $\$ 84$ million or $11 \%$ for the quarter and $\$ 163$ million or $12 \%$ year-to-date, driven by combined segment operating profit growth of $\$ 97$ million or $12 \%$ for the quarter and $\$ 180$ million or $13 \%$ year-to-date. The segment profit performance benefited from volume growth of $\$ 124$ million for the quarter and $\$ 254$ million year-to-date driven by worldwide snack foods and beverages as well as additional restaurant units, primarily domestic, that contributed $\$ 25$ million for the quarter and $\$ 43$ million year-to-date. These advances were partially offset by unfavorable currency translation impacts. The benefit of higher net pricing in worldwide snack foods was more than offset in the quarter and year-to-date by increased product and operating costs, while the benefit of higher net pricing in worldwide beverages for both periods was partially offset by increased product and operating costs. International segment profits declined $1 \%$ for the quarter and year-to-date, reflecting a sharp
decline in Sabritas, one of our Mexican snack foods companies, substantially offset by a strong double-digit increase in restaurants and, for the quarter, double-digit growth in beverages. International profits represented $18 \%$ and $17 \%$ of segment operating profits for the quarter and year-to-date, respectively, in 1995 compared to $20 \%$ and $19 \%$, respectively, for the comparable periods in 1994. Foreign exchange gains and losses and equity income are not included in segment operating profit. Consolidated operating profit growth in the quarter was hampered by net foreign exchange losses of $\$ 3.8$ million compared to net foreign exchange gains of $\$ 3.3$ million in 1994, while year-to-date consolidated operating profit growth benefited from net foreign exchange gains of $\$ 6.1$ million compared to net foreign exchange losses of $\$ 2.4$ million in 1994. Equity income declined $\$ 0.8$ million for the quarter to $\$ 8.6$ million and declined $\$ 15.5$ million to $\$ 7.1$ million year-to-date. The year-to-date decline reflected the effects of the devaluation of the peso on our bottling joint ventures in Mexico, driven in large part by foreign exchange losses on their dollar denominated debt.
-10-
The joint venture stock offering gain of $\$ 17.8$ million ( $\$ 16.8$ million after-tax or $\$ 0.02$ per share) related to the March 24,1994 public offering of shares by BAESA, as further described in Note 6.

Interest expense, net of interest income, increased $2 \%$ for the quarter and $10 \%$ year-to-date reflecting the net impact of higher average interest rates, partially offset by lower average borrowings. Excluding the impact of net acquisitions, net interest expense was unchanged for the quarter and increased 7\% year-to-date.

Provision for income taxes as a percentage of income before income taxes and cumulative effect of accounting changes was $33.8 \%$ for the quarter and $34.4 \%$ year-to-date. Excluding the favorable tax impact of the BAESA transaction, the provision for income taxes was $34.3 \%$ and $34.8 \%$ of pretax income for the comparable periods in 1994. The modest rate decline for both the quarter and year-to-date reflected the reversal of prior year accruals no longer required as the result of the resolution of certain audit issues and an increase in the proportion of income taxed at lower foreign rates, substantially offset by a higher foreign effective rate. The higher foreign effective rate is primarily due to a provision in the 1993 U.S. tax legislation which reduced the tax credit associated with beverage concentrate operations in Puerto Rico and became effective for PepsiCo on December 1, 1994. This provision limited the tax credit on income earned in Puerto Rico in the first year to $60 \%$ of the credit allowed under the previous tax law, with the limit further reduced ratably over the following four years to 40\%. As noted in our 1994 Annual Report, the U.S. Department of the Treasury in 1994 proposed a change to a current regulation (known as Q\&A 12), which would further reduce the tax advantages associated with our beverage concentrate operations in Puerto Rico. If it is adopted as currently proposed, the change will become effective for PepsiCo retroactively to December 1, 1994. However, to date, the Treasury Department has not finalized its Q\&A 12 proposal and we cannot predict if or when the change will be adopted. In accordance with Generally Accepted Accounting Principles, the impact of the proposed change to Q\&A 12 has not yet been included in the 1995 effective tax rate.

For the quarter, net income increased $9 \%$ to $\$ 487$ million and net income per share increased $11 \%$ to $\$ 0.61$. For the year-to-date, income and income per share before cumulative effect of accounting changes increased $11 \%$ to $\$ 808$ million and $12 \%$ to $\$ 1.01$, respectively. Excluding the impact of the 1994 BAESA gain and the cumulative effect of accounting changes, net income grew $13 \%$ and net income per share grew $15 \%$ for both the quarter and year-to-date. Acquisitions had no effect on net income per share for the quarter, but diluted year-to-date net income per share by $\$ 0.01$ or 1 point.

Mexico represented our largest international market in 1994, contributing $\$ 261$ million, or $8 \%$ of full year 1994 segment operating profits and an estimated $\$ 175$ million ( $\$ 0.22$ per share) or $10 \%$ of full year 1994 net income. As disclosed in our 1994 Annual Report, we expect to report lower earnings from Mexico in 1995 than we otherwise would have because of the devaluation of the Mexican peso and its related effects. The peso has devalued approximately $45 \%$ for the quarter and year-to-date compared with the same periods in 1994.
presented below, the rate of decline in results from operations in Mexico accelerated in the second quarter. This is due in part to softening demand and the effect of additional cost increases which exceeded price increases. In addition, the first quarter of 1995 benefited from price increases which preceded anticipated cost increases and lower cost of sales as a result of utilizing inventories that were purchased at lower, pre-devalued peso prices.

Estimated Mexico results were as follows:

|  | Second | Quarter | Year-To-Date |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1995 | 1994 | 1995 | 1994 |
| Net Sales (\$ millions) | 274.1 | 443.2 | 570.7 | 880.0 |
| Segment Operating Profit (\$ millions) | 22.1 | 65.2 | 57.5 | 131.9 |
| Segment Operating Profit (\%) | 8.1 | 14.7 | 10.1 | 15.0 |
| \% of International |  |  |  |  |
| Segment Operating Profit | 13.8 | 40.3 | 21.9 | 49.5 |
| \% of Segment Operating Profit | 2.4 | 8.1 | 3.7 | 9.5 |
| Net Income (\$ millions) | 16.3 | 45.5 | 40.1 | 85.3 |
| Earnings Per Share | 0.02 | 0.06 | 0.05 | 0.11 |

Note: All amounts for Mexico presented above and in Management's Discussion and Analysis of Segments of the Business include an allocation of the international divisions' headquarters expenses, but exclude any allocation of PepsiCo's corporate expenses and financing costs.

The decline in Mexico's segment operating profits reflected higher product and operating costs, the unfavorable translation effect of the weaker peso and slightly lower volumes, partially offset by increased pricing. The estimated decline in net income and earnings per share reflects the decrease in Mexico's segment operating profits, additional losses in equity in net income of our Mexican affiliates and foreign exchange losses. Although difficult to forecast, the adverse year-overyear impact of the devaluation and its related effects is expected to continue over the balance of the year as we anticipate continued soft demand and additional cost increases. In addition to our actions in other businesses to mitigate the profit declines in Mexico, each of our operations in Mexico have taken and will continue to take additional actions, when possible, to prudently price, mitigate cost increases, reduce capital spending and drive volumes. See each business segment discussion for additional information.

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-12-
PEPSICO, INC. AND SUBSIDIARIES
SUPPLEMENTAL SCHEDULE OF NET SALES AND OPERATING PROFITS
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(\$ in millions, unaudited)

|  | Net Sales |  |  | Operating Profits |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 12 Weeks Ended |  |  | 12 Weeks Ended |  |  |  |
|  | 6/17/95 | 6/11/94 \% | Change | 6/17/95 |  | /11/94 | \% Change |
| Beverages |  |  |  |  |  |  |  |
| - Domestic | \$1,689.5 | \$1,587.9 | 6 | \$ 320.1 | \$ | 270.9 | 18 |
| - Int 'l | 909.8 | 731.3 | 24 | 75.6 |  | 64.1 | 18 |
|  | 2,599.3 | 2,319.2 | 12 | 395.7 |  | 335.0 | 18 |
| Snack Foods |  |  |  |  |  |  |  |
| - Domestic | 1,301.1 | 1,161.6 | 12 | 264.6 |  | 233.1 | 14 |
| - Int'l | 696.6 | 716.5 | (3) | 64.5 |  | 85.6 | (25) |
|  | 1,997.7 | 1,878.1 | 6 | 329.1 |  | 318.7 | 3 |
| Restaurants |  |  |  |  |  |  |  |
| - Domestic | 2,216.7 | 1,976.2 | 12 | 161.6 |  | 143.9 | 12 |
| - Int'l | 472.1 | 383.5 | 23 | 19.9 |  | 12.0 | 66 |
|  | 2,688.8 | 2,359.7 | 14 | 181.5 |  | 155.9 | 16 |

Total

| - Domestic | 5,207.3 | 4,725.7 | 10 | 746.3 | 647.9 | 15 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| -Int'l | 2,078.5 | 1,831.3 | 13 | 160.0 | 161.7 | (1) |
|  | \$7,285.8 | \$6,557.0 | 11 | 906.3 | 809.6 | 12 |
| Equity Income |  |  |  | 8.6 | 9.4 | (9) |
| Other Unallocated Expenses, net |  |  |  | (45.6) | (34.0) | 34 |
| Operating Profit |  |  |  | 869.3 | 785.0 | 11 |

Results by Restaurant Chain:

| Pizza Hut | $\$ 1,224.3$ | $\$ 1,000.1$ | 22 | $\$ 100.0$ | $\$ 59.7$ | 68 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | :---: |
| Taco Bell | 826.8 | 767.1 | 8 | 43.2 | 54.6 | $(21)$ |
| KFC | 637.7 | 592.5 | 8 | 38.3 | 41.6 | $(8)$ |
|  | $\$ 2,688.8$ | $\$ 2,359.7$ | 14 | $\$ 181.5$ | $\$ 155.9$ | 16 |

-13-
PEPSICO, INC. AND SUBSIDIARIES
SUPPLEMENTAL SCHEDULE OF NET SALES AND OPERATING PROFITS (\$ in millions, unaudited)

|  | Net Sales |  |  | Operating Profits |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 24 Weeks Ended |  |  |  | 24 Weeks Ended |  |  |  |
|  | 6/17/95 | 6/11/94 | Chan |  | 6/17/95 |  | /11/94 | \% Change |
| Beverages |  |  |  |  |  |  |  |  |
| - Domestic | \$ 3, 086.8 | \$ 2,877.2 | 7 | \$ | 529.6 | \$ | 436.6 | 21 |
| -Int'l | 1,479.6 | 1,251.5 | 18 |  | 77.1 |  | 75.5 | 2 |
|  | 4,566.4 | 4,128.7 | 11 |  | 606.7 |  | 512.1 | 18 |
| Snack Foods |  |  |  |  |  |  |  |  |
| - Domestic | 2,477.5 | 2,209.9 | 12 |  | 496.5 |  | 430.7 | 15 |
| -Int'l | 1,343.9 | 1,380.1 | (3) |  | 135.3 |  | 158.5 | (15) |
|  | 3,821.4 | 3,590.0 | 6 |  | 631.8 |  | 589.2 | 7 |
| Restaurants |  |  |  |  |  |  |  |  |
| -Domestic | 4,147.3 | 3,816.4 | 9 |  | 273.6 |  | 248.7 | 10 |
| -Int'l | 941.5 | 750.8 | 25 |  | 50.2 |  | 32.5 | 54 |
|  | 5,088.8 | 4,567.2 | 11 |  | 323.8 |  | 281.2 | 15 |
| Total |  |  |  |  |  |  |  |  |
| -Domestic | 9,711.6 | 8,903.5 | 9 |  | 1,299.7 |  | 1,116.0 | 16 |
| -Int'l | 3,765.0 | 3,382.4 | 11 |  | 262.6 |  | 266.5 | (1) |
|  | \$13,476.6 | \$12, 285.9 | 10 |  | 1,562.3 |  | 1,382.5 | 13 |
| Equity Income |  |  |  |  | 7.1 |  | 22.6 | (69) |
| Other Unallocated Expenses, net |  |  |  |  | (71.0) |  | (69.6) | 2 |
| Operating Profit |  |  |  |  | 1,498.4 |  | 1,335.5 | 12 |
| Results by Restaurant Chain: |  |  |  |  |  |  |  |  |
| Pizza Hut | \$ 2,286.2 | \$ 1,984.7 | 15 | \$ | 178.0 | \$ | 126.5 | 41 |
| Taco Bell | 1,567.8 | 1,440.8 | 9 |  | 75.1 |  | 88.3 | (15) |
| KFC | 1,234.8 | 1,141.7 | 8 |  | 70.7 |  | 66.4 | 6 |
|  | \$ 5, 088.8 | \$ 4,567.2 | 11 | \$ | 323.8 | \$ | 281.2 | 15 |

Segments Of The Business

The following discussion and analysis should be read in conjunction with the Supplemental Schedule of Net Sales and Operating Profits on pages 13 and 14. For purposes of the Restaurants analysis, net sales by PFS, PepsiCo's restaurant distribution operation, to the franchisees of each restaurant chain, and the related estimated operating profits have been allocated to each restaurant chain.

## Beverages

Worldwide net sales increased $\$ 280$ million or $12 \%$ to $\$ 2.6$ billion for the quarter and $\$ 438$ million or $11 \%$ to $\$ 4.6$ billion year-to-date. Worldwide operating profits increased $\$ 61$ million or $18 \%$ to $\$ 396$ million for the quarter and $\$ 95$ million or $18 \%$ to $\$ 607$ million year-to-date.

Domestic sales rose $\$ 102$ million or $6 \%$ to $\$ 1.7$ billion for the quarter and $\$ 210$ million or $7 \%$ to $\$ 3.1$ million year-to-date. Sales growth benefited from higher pricing on most carbonated soft drink (CSD) packages for both the quarter and year-to-date, reflecting a pass through of higher packaging costs. Volume growth contributed $\$ 35$ million for the quarter and \$106 million year-to-date driven by CSD products.

System bottler case sales of Pepsi Corporate brands (case sales) consist of sales of packaged products to retailers and through vending machines and fountain syrup by company-owned and franchised bottlers. Previously existing Ocean Spray products sold to retailers under a distribution agreement are not included in reported case sales growth. Second quarter domestic and international case sales include the calendar months of April and May, consistent with prior years. Domestic case sales increased 3\% for both the quarter and year-to-date, reflecting strong double-digit growth in the Mountain Dew brand and a gain in Brand Pepsi, partially offset by a small decline in Diet Pepsi and Slice brands. Total alternative beverages, which include Lipton brand ready-to-drink tea, All Sport and the jointly developed Ocean Spray Lemonade products, grew at a double-digit rate and contributed 0.2 and 0.4 of a point to the case sales growth for the quarter and year-to-date, respectively. The alternative beverage advances reflected double-digit growth in Lipton brand tea, led by strong double-digit volume gains from Lipton Brisk which more than offset lower volumes of Lipton Original, partially offset by declines in Ocean Spray Lemonade products, and for the quarter, a slight decline in All Sport. Case sales of fountain syrup grew at a significantly slower rate than packaged products for both the quarter and year-to-date.

Domestic profits increased $\$ 49$ million or $18 \%$ to $\$ 320$ million for the quarter and $\$ 93$ million or $21 \%$ to $\$ 530$ million year-to-date. Volume gains, driven by packaged products, contributed $\$ 19$ million to profit growth for the quarter and $\$ 60$ million year-to-date. The benefit of the higher effective net pricing on packaged products was offset by increased product costs, primarily reflecting higher packaging costs. The quarter and year-to-date profit growth benefited from higher concentrate pricing, which exceeded related product costs. Double-digit declines in administrative expenses for both periods reflected savings from a previously disclosed 1994 consolidation of headquarters and field operations. For the quarter and year-to-date, selling and distribution expenses grew at the same rate as volume, but at a slower rate than sales, which reflected the benefits of increased pricing. Advertising and marketing expenses increased modestly for the quarter although they declined slightly year-to-date. Profit growth for the quarter and year-to-date was dampened by a profit decline in alternative beverages, caused by a second quarter charge for estimated probable future take-or-pay co-packing penalties. Year-to-date profit growth was also mitigated by the absence of 1994 gains totaling $\$ 8.9$ million resulting from sales of bottling businesses. The domestic profit margin grew nearly two points to $18.9 \%$ for the quarter and two points to 17.2\% year-to-date.

International sales rose $\$ 178$ million or $24 \%$ to $\$ 910$ million for the quarter and $\$ 228$ million or $18 \%$ to $\$ 1.5$ billion year-to-date. Comparisons are affected by the impact of start-up of company-owned bottling and distribution operations within the past twelve months ("Start-up Operations"), principally in Eastern Europe, as well as acquisitions, consisting primarily of franchised and independent bottling operations in Asia and Latin America. The start-up operations and acquisitions contributed $\$ 24$ million and $\$ 13$ million, respectively, or 5 points to the sales growth on a combined basis for the quarter, and $\$ 37$ million and $\$ 22$ million, respectively, or 5 points year-to-date. Sales growth also reflected higher volume of both packaged product sales and concentrate shipments to franchised bottlers totaling $\$ 89$ million for the quarter and $\$ 140$ million year-to-date. Sales growth for the quarter and year-to-date was also aided by higher effective net prices on concentrate and packaged products. The higher net pricing primarily reflected increased prices in Mexico. Favorable currency translation impacts, primarily due to the strength of Western European currencies and the Japanese yen, were partially offset in the quarter and fully offset year-to-date by unfavorable currency translation impacts, primarily reflecting a weaker Mexican peso.

International case sales increased 12\% for the quarter and 10\% year-todate. The advances were broad based and reflected double-digit growth in Asia, led by gains in China, India, Thailand and Pakistan, and Eastern Europe, led by Russia, the Czech and Slovak Republics and Poland. The increases also reflected advances in Latin America, our largest geographic region in case sales. Brazil's triple-digit growth for both the quarter and year-to-date was substantially offset in the quarter and partially offset year-to-date by volume declines in Mexico, our largest case sales country outside the U.S., which accelerated in the second quarter. Solid growth was also achieved throughout the European Division and the Middle East.

International profits increased $\$ 12$ million or $18 \%$ to $\$ 76$ million for the quarter and $\$ 2$ million or $2 \%$ to $\$ 77$ million year-to-date. Start-up operations and acquisitions reduced profits by $\$ 2$ million and $\$ 1$ million, respectively, or 4 points on a combined basis for the quarter, and \$8 million and $\$ 3$ million, respectively, or 15 points year-to-date. Profit growth benefited from increased volumes of concentrate and packaged products of $\$ 21$ million for the quarter and $\$ 35$ million year-to-date. The profit growth for both the quarter and year-to-date also reflected the higher effective net pricing on packaged products and concentrate, enhanced for the quarter by lower operating costs but partially offset year-to-date by higher operating costs, due in part to country and product mix. These benefits were substantially offset in the quarter and year-to-date by higher field and headquarters administrative expenses and unfavorable currency translation impacts, principally due to the devaluation of the Mexican peso. The increased field administrative expenses primarily reflected costs to support expansion in developing markets, led by Asia and Eastern Europe.

On a regional basis, the quarter and year-to-date profit growth reflected strong gains in the European Division and Canada. The growth in the European Division was led by advances in the United Kingdom, Turkey, Spain and, year-to-date, reduced losses in Germany. Profit growth for the quarter and year-to-date was also aided by advances in Asia, led by gains in Japan. These increases were partially offset in the quarter by a decline in the Middle East and year-to-date by the start-up losses in Eastern Europe. Profit growth for the quarter and year-to-date was also hampered by declines in Latin America, reflecting lower profits in Mexico, Argentina and Colombia, which were substantially offset in the quarter and partially offset year-to-date by increased profits in Brazil. The international profit margin declined one-half point to $8.3 \%$ for the quarter and nearly 1 point to $5.2 \%$ year-to-date.

As discussed on page 12, results in Mexico have been adversely impacted by the effects of the significant devaluation of the Mexican peso. Net sales in Mexico declined $\$ 9$ million for the quarter and $\$ 18$ million year-to-date, while operating profits declined $\$ 5$ million or $50 \%$ for the quarter and $\$ 10$ million or $66 \%$ year-to-date to $\$ 5$ million for both periods. Mexico represented $7 \%$ of 1995 international beverages segment operating profit for the quarter and 7\% year-to-date in 1995 and $16 \%$ and $20 \%$ for the comparable periods in 1994. Mexico represented $22 \%$ of international beverages operating profits for the full year 1994.

## Snack Foods

Worldwide net sales rose $\$ 120$ million or $6 \%$ to $\$ 2.0$ billion for the quarter and $\$ 231$ million or $6 \%$ to $\$ 3.8$ billion year-to-date. Worldwide operating profits increased $\$ 10$ million or $3 \%$ to $\$ 329$ million for the quarter and $\$ 43$ million or $7 \%$ to $\$ 632$ million year-to-date.

Domestic sales grew $\$ 140$ million or $12 \%$ to $\$ 1.3$ billion for the quarter and $\$ 267$ million or $12 \%$ to $\$ 2.5$ billion year-to-date, reflecting volume growth of $\$ 130$ million for the quarter and $\$ 250$ million year-todate. This growth reflected gains in almost all major brands, led by our low-fat and no-fat snacks, which accounted for $42 \%$ and $45 \%$ of the total sales growth for the quarter and year-to-date, respectively. Volume growth was aided by increased promotional price allowances and merchandising programs to retailers, which are reported as marketing expenses and therefore do not reduce reported sales. For both the quarter and year-todate, modestly increased pricing in almost all major brands was partially offset by a sales mix shift to larger value-oriented packages.
-17-
Domestic pound volume advanced 11\% for both the quarter and year-todate, reflecting exceptional performance from the expanding low-fat and nofat category. This category comprised $48 \%$ and $51 \%$ of the total pound growth for the quarter and year-to-date, respectively, driven by Rold Gold Fat Free Thins brand, Baked Tostitos brand introduced in the first quarter of 1994, Tostitos brand salsa and Ruffles Light brand potato chips. Lay's brand potato chips, led by Lay's KC Masterpiece Barbecue Flavor brand potato chips introduced late in the first quarter 1994, grew double-digit in the quarter and single-digit year-to-date. Doritos brand tortilla chips, driven by new line extensions and packaging, had solid single-digit pound growth. Gains in the Taco Bell line of Mexican foods also aided the year-to-date growth. For both the quarter and year-to-date, Chee.tos cheese flavored snacks fueled by fried Chee.tos had solid single-digit growth, while Fritos brand corn chips declined slightly.

Domestic profits grew \$32 million or $14 \%$ to $\$ 265$ million and $\$ 66$ million or $15 \%$ to $\$ 497$ million for the quarter and year-to-date, respectively. The low-fat and no-fat products contributed $40 \%$ and $36 \%$ of the total profit growth for the quarter and year-to-date, respectively. The profit increase reflected strong volume growth, which contributed $\$ 64$ million and $\$ 123$ million for the quarter and year-to-date, respectively, and higher pricing that exceeded increased promotional allowance and merchandising support. This growth was partially offset by the combined impact of increased operating and manufacturing costs and the unfavorable sales mix shift to the lower-margin, value packages. Increased operating costs were driven by higher selling and distribution expenses and increased investment in brand marketing to maintain strong volume momentum. Higher manufacturing costs reflected increased capacity costs and higher carton and packaging costs partially offset by favorable commodity costs. Potato costs were favorable for both the quarter and year-to-date, while vegetable oil costs were about even with prior year for the quarter and unfavorable on a year-to-date basis. Although difficult to forecast, potato and corn costs for full year 1995 are expected to remain about even with 1994, and vegetable oil prices for the full year are expected to decline slightly from the high 1994 levels. Carton and packaging costs are expected to increase for full year 1995. The domestic profit margin increased slightly in the quarter and year-to-date to $20.3 \%$ and $20.0 \%$, respectively.

International sales decreased $\$ 20$ million or $3 \%$ to $\$ 697$ million for the quarter and $\$ 36$ million or $3 \%$ to $\$ 1.3$ billion year-to-date. A net unfavorable currency translation impact, principally due to the devaluation of the Mexican peso, was largely offset by higher volumes of $\$ 79$ million and $\$ 196$ million for the quarter and year-to-date, respectively, and higher pricing, primarily in Mexico. Higher volumes were led by Brazil, the U.K. and for the year-to-date, Mexico.

International kilo growth is reported on a systemwide basis, which includes both consolidated businesses and joint ventures operating for at least one year. Salty snack chip kilos rose $12 \%$ for both the quarter and year-to-date, as volumes more than doubled in Brazil due in part to a more stable economy. In addition, the U.K., the Netherlands and Spain achieved double-digit growth for the quarter and year-to-date. These advances were partially offset by double-digit declines at Sabritas and in Korea. Confectionary kilos grew $13 \%$ for the quarter and $15 \%$ year-to-date, reflecting double-digit advances at Gamesa and the Alegro division (formerly Sonrics) of Sabritas, partially offset by a decline in Poland.
-18-
International profits decreased $\$ 21$ million or $25 \%$ to $\$ 65$ million for the quarter and $\$ 23$ million or $15 \%$ to $\$ 135$ million year-to-date. Increased volume of $\$ 6$ million and $\$ 26$ million for the quarter and year-to-date, respectively, and higher pricing, were more than offset by higher operating and administrative costs and a net unfavorable currency translation impact driven by the devaluation of the Mexican peso. The increased operating costs reflected higher manufacturing costs due to increased commodity costs and wages, as well as increased advertising and selling and distribution expenses. The international profit margin decreased over two and one-half points to $9.3 \%$ for the quarter and over one point year-to-date to $10.1 \%$. The decrease in margins is primarily due to the effects of the peso devaluation in Mexico, specifically at Sabritas, partially offset by gains at Gamesa and in the U.K. and Brazil.

As discussed on page 12, results in Mexico, driven by Sabritas, have been adversely impacted by the effects of the significant devaluation of the Mexican peso. Net sales in Mexico declined $\$ 143$ million for the quarter and $\$ 267$ million year-to-date, while operating profits declined $\$ 35$ million or 61\% to $\$ 22$ million for the quarter and $\$ 57$ million or $50 \%$ to $\$ 58$ million year-to-date. Mexico represented $34 \%$ of 1995 international snack foods segment operating profit for the quarter and $43 \%$ year-to-date in 1995 and $67 \%$ and $72 \%$ for the comparable periods in 1994 . Mexico represented $63 \%$ of international snack foods segment operating profits for the full year 1994.

A profit decline of almost $70 \%$ at Sabritas during the quarter has resulted in a year-to-date decline of over $55 \%$. This decline reflected an increase in operating costs, an unfavorable currency translation impact and lower volumes, which were only partially offset by higher pricing. The increased operating costs reflected significantly higher ingredient and wage costs as well as increased selling and distribution and advertising expenses. Lower-margin confectionary kilo volume from the Alegro division increased $18 \%$ for the quarter and $35 \%$ year-to-date. Higher-margin salty kilos declined $21 \%$ for the quarter and $16 \%$ year-to-date, due in part to higher pricing and lapping strong volume gains in 1994 as a result of a successful in-bag promotion.

Despite the effects of the devaluation of the Mexican peso, Gamesa had triple-digit profit growth in the quarter and over $60 \%$ year-to-date, as higher pricing, a favorable package mix shift to higher-margin single-serve products and increased volumes more than offset higher operating costs and the unfavorable currency translation impact. The increased operating costs primarily reflected higher manufacturing costs and advertising expenses for both the quarter and year-to-date. Confectionary kilo growth was $16 \%$ for the quarter and $15 \%$ year-to-date.

Walkers profits grew 38\% and 58\% for the quarter and year-to-date, respectively, driven by increased volumes, reflecting gains in Walkers Crisps brand, a favorable currency translation impact and lower administrative costs. Favorable selling and distribution and advertising and marketing expenses were substantially offset by higher manufacturing costs. Increased volume of Doritos brand tortilla chips, introduced late in the second quarter of 1994, represented approximately $30 \%$ and $28 \%$ of the kilo growth in the U.K. for the quarter and year-to-date, respectively, although it continued to generate a loss, principally due to continued heavy advertising and marketing investment to expand the distribution of the brand.

Brazil's profits grew triple-digits for the quarter and year-to-date on a relatively small base, as increased volumes, reflecting in part the substantial improvement in the country's economy, higher pricing and reduced selling and distribution expenses, were only partially offset by higher manufacturing costs.

## Restaurants

Worldwide net sales increased $\$ 329$ million or $14 \%$ to $\$ 2.7$ billion and $\$ 522$ million or $11 \%$ to $\$ 5.1$ billion for the quarter and year-to-date, respectively. This growth reflected $\$ 183$ million for the quarter and $\$ 362$ million for the year-to-date from additional units (units constructed and acquired, principally from franchisees, net of units closed or sold, principally to franchisees). Volume growth of $\$ 84$ million for both the quarter and year-to-date also aided sales growth. Domestic sales increased $\$ 241$ million or $12 \%$ to $\$ 2.2$ billion for the quarter and $\$ 331$ million or $9 \%$ to $\$ 4.1$ billion year-to-date and international sales rose $\$ 89$ million or $23 \%$ to $\$ 472$ million for the quarter and $\$ 191$ million or $25 \%$ to $\$ 942$ million year-to-date.

Worldwide operating profits advanced $\$ 26$ million or $16 \%$ to $\$ 182$ million for the quarter and $\$ 43$ million or $15 \%$ to $\$ 324$ million year-to-date aided by comparisons to a weak profit performance in 1994. The increase reflected additional units that contributed $\$ 25$ million for the quarter and \$43 million year-to-date, reduced store operating costs, volume growth of $\$ 14$ million for the quarter and $\$ 10$ million year-to-date, increased franchise royalty revenues and favorable net currency translation impacts. These gains were partially offset by a $\$ 20$ million charge for the relocation of certain of Pizza Hut's domestic headquarters functions, higher administrative and support costs for international expansion, a domestic sales mix shift to lower-margin products and the negative impact of actuarial adjustments to domestic casualty claims liabilities.

Domestic profits increased $\$ 18$ million or $12 \%$ to $\$ 162$ million for the quarter and $\$ 25$ million or $10 \%$ to $\$ 274$ million year-to-date. International profits rose $\$ 8$ million or $66 \%$ to $\$ 20$ million for the quarter and $\$ 18$ million or $54 \%$ to $\$ 50$ million year-to-date.

As discussed on page 12, results in Mexico, have been adversely impacted by the effects of the significant devaluation of the Mexican peso. Net sales in Mexico declined $\$ 17$ million for the quarter and $\$ 25$ million year-to-date, while operating losses increased $\$ 3$ million to $\$ 5$ million for the quarter and operating profits declined $\$ 8$ million to an operating loss of $\$ 6$ million year-to-date. Total international restaurant segment operating profit was $\$ 20$ million and $\$ 50$ million for the quarter and year-to-date in 1995, respectively, and $\$ 12$ million and $\$ 33$ million for the comparable periods in 1994. For the full year 1994, Mexico incurred an operating loss of $\$ 9$ million.
-20-
As mentioned in our 1994 Annual Report, in 1995 we have evaluated and begun to execute actions in an effort to improve total restaurant operating results and returns on our restaurant investments. Our overall strategy is to leverage the collective strength of our three restaurant concepts by strengthening our brand leadership, leveraging our business systems and restaurant development activities and achieving operational excellence. Brand leadership contemplates, in part, the need to be innovative by providing new products and programs to respond to consumer needs while maintaining a value orientation. With respect to leveraging our business systems, consolidation of international headquarters and field administration has begun this year and domestic administrative operations, such as payroll, accounts payable, etc., are expected to be consolidated over the next couple of years. Also, restaurant procurement is being consolidated on a worldwide basis with significant annual savings anticipated in 1996. As we move forward, our restaurant concepts will
share facilities when appropriate. For example, early indications are that our combined Taco Bell - KFC domestic units are performing well as the strong Taco Bell lunch crowd balances the heavy KFC dinner customers. In addition, we plan to selectively use franchisees in certain markets where their expertise can be leveraged to improve the overall operational excellence of our concepts systemwide. Although there was not a material impact to earnings to date, we have begun to refranchise and license company-operated stores and increase closures of others in 1995. We expect that system units will, on average, continue to expand at its current annual rate of $6 \%$, though only $1 \%$ of the net growth will be company-owned. As a result, we anticipate that our overall ownership percentage of total system units will decline by one to two percentage points over the next three to five years.

Additionally, 1995 combined restaurant capital spending and acquisitions are anticipated to be approximately $\$ 200$ to $\$ 300$ million lower than 1994, and together with a forecasted improvement in cash flow from operations, should result in 1995 restaurant cash flows that are approximately $\$ 400$ to $\$ 500$ million compared to 1994.

We will continue to take additional actions, where appropriate, as we refine our restaurant operating and investment strategies to improve performance.

## Pizza Hut

Worldwide sales increased $\$ 224$ million or $22 \%$ to $\$ 1.3$ billion for the quarter and $\$ 302$ million or $15 \%$ to $\$ 2.3$ billion year-to-date. The domestic operations represent the major portion of worldwide Pizza Hut. The worldwide sales increase was driven by additional units that contributed $\$ 89$ million for the quarter and $\$ 183$ million year-to-date and higher volumes of $\$ 87$ million for the quarter and $\$ 62$ million year-to-date. The increased volumes reflected domestic volume gains driven by the national introduction of Stuffed Crust pizza early in the second quarter.

Same store sales for domestic company-owned units increased 14\% for the quarter and $4 \%$ year-to-date though volume increased at slightly slower rates. The improved same store sales performance was driven by Stuffed Crust pizza. The quarterly performance reflected growth in all three distribution channels: carryout, delivery and dine-in, led by very strong growth in carryout. The year-to-date performance was driven by growth in the carryout channel.
-21-
Worldwide profits grew $\$ 40$ million or $68 \%$ to $\$ 100$ million for the quarter and $\$ 52$ million or $41 \%$ to $\$ 178$ million year-to-date aided by comparisons to a weak quarter and first half of 1994. These increases reflected volume gains, driven by Stuffed Crust pizza, of $\$ 20$ million for the quarter and $\$ 12$ year-to-date, additional units that contributed $\$ 12$ million for the quarter and $\$ 22$ million year-to-date, lower domestic store operating costs, a favorable mix shift and increased franchise royalty revenues. The lower store operating costs primarily reflected favorable food costs, led by lower cheese and meat costs, and increased labor productivity. Though difficult to forecast, domestic food costs are expected to continue to be lower in 1995 as compared to 1994. The quarter and year-to-date profit growth was also favorably impacted, though not significantly, by gains of $\$ 6$ million for the quarter and $\$ 12$ million year-to-date from refranchising a number of domestic company-owned stores, which were partially offset by increased store closure costs of $\$ 5$ million for the quarter and $\$ 8$ million year-to-date. These benefits were partially offset by a $\$ 20$ million charge for the relocation of certain functions of Pizza Hut's domestic headquarters from Wichita to Dallas and increased international administrative and support spending, primarily to develop international markets. The quarter and year-to-date were also negatively impacted by 1995 actuarial adjustments to prior and current year domestic casualty claims liabilities. The worldwide profit margin increased more than 2 points to $8.2 \%$ for the quarter and almost one and one-half points to 7.8\% year-to-date.

International sales for the quarter and year-to-date posted strong double-digit growth, driven by additional units in Spain, Korea, Germany, New Zealand and Brazil. The quarter also benefited from a favorable mix shift. International profits for the quarter and year-to-date increased dramatically reflecting a favorable mix shift, increased franchise royalty revenues, favorable net currency translation impacts and, for the year-todate, additional units. These benefits were partially offset by increased store operating costs and administrative expenses and for the quarter, decreased volumes. The increased administrative expenses reflected costs
to support country development strategies, partially offset by reduced administrative spending as a result of the consolidation of the international restaurant headquarters and regional offices.

Strong profit gains in Korea for the quarter and year-to-date primarily reflected additional units, a favorable mix shift and, year-todate, increased volumes, partially offset by higher administrative expenses to support expansion. In Australia, our largest international sales market, profits for the quarter and year-to-date improved significantly as a result of the full implementation of its value strategy. Canada's profits increased for the quarter reflecting reduced administrative spending as a result of the consolidation of support functions, while its year-to-date profits declined. Additionally, the international profit growth for the quarter and year-to-date continued to be moderated by increased losses in investment markets, including Spain and Brazil, and Poland year-to-date.

## -22-

Taco Bell
Worldwide sales increased $\$ 60$ million or $8 \%$ to $\$ 827$ million for the quarter and $\$ 127$ million or $9 \%$ to $\$ 1.6$ billion year-to-date. The domestic operations represent substantially all of worldwide Taco Bell. The worldwide sales growth was led by additional Taco Bell units which contributed $\$ 66$ million for the quarter and $\$ 124$ million year-to-date. Restaurant volumes declined $\$ 22$ million and $\$ 31$ million for the quarter and year-to-date, respectively. The volume decline primarily reflected a $4 \%$ decrease in same store sales for domestic company-owned Taco Bell units for both periods, as gains from the introduction of the Border Light products were more than offset by declines in other menu items. These restaurant volume declines were partially offset by increased PFS volumes to franchisees of $\$ 14$ million for the quarter and $\$ 28$ million year-to-date.

Worldwide profits decreased $\$ 11$ million or $21 \%$ to $\$ 43$ million for the quarter and $\$ 13$ million or $15 \%$ to $\$ 75$ million year-to-date. The decrease in profits reflected net volume declines of $\$ 8$ million for the quarter and $\$ 10$ million year-to-date, a net unfavorable product mix shift to lowermargin products and higher promotional costs. The net volume declines resulted from the reduced same store sales partially offset by the lowermargin PFS increases. Additional roll-out costs for Border Lights during the quarter also reduced profits. These were partially offset by lower store operating costs, additional Taco Bell units, which contributed \$6 million for the quarter and $\$ 9$ million year-to-date, increased franchise royalty revenues and reduced administrative expenses. The decrease in store operating costs reflected reduced local store marketing, lower labor costs, and favorable food costs. Lower meat, cheese and bean prices were partially offset year-to-date and substantially offset in the quarter by increased lettuce costs. Although lettuce prices are expected to decline for the remainder of 1995 from the high levels experienced in the quarter, they are projected to be modestly higher as compared to the second half of 1994. Food costs for the full year are expected to be favorable as compared to 1994, led by lower meat prices.

Losses at Chevys increased for the quarter and year-to-date, even with the benefit of lapping a 1994 one-time write-off of costs associated with new store development. Hot 'n Now's (HNN) losses increased slightly for the quarter and year-to-date. As disclosed in our 1994 Annual Report and updated in our 1995 first quarter report on Form 10-Q, Taco Bell, in an effort to eliminate HNN's operating losses over time, intends to license or franchise all of its units, with almost $75 \%$ of the units licensed or franchised to date. Taco Bell originally anticipated that the program would be completed during 1995; however, it is now expected to be completed during 1996. Based upon its current cash flow forecasts, which assumes an improvement in the operating performance of the HNN units, Taco Bell expects to recover its investment in HNN. If improved operating performance is not achieved or if the licensees exercise certain provisions contained in the license arrangements, some or all of HNN's net assets may become impaired.

International operations posted strong double-digit sales growth for both the quarter and year-to-date, reflecting additional units.

International operating results declined for both the quarter and year-todate from the modest losses for the same periods in 1994, reflecting reduced volumes, higher commodity costs and for the year-to-date, losses from new units.

Taco Bell worldwide profit margin fell nearly 2 points to $5.2 \%$ for the quarter and more than 1 point to $4.8 \%$ year-to-date.
-23-
KFC
Worldwide sales rose $\$ 45$ million or $8 \%$ to $\$ 638$ million for the quarter and $\$ 93$ million or $8 \%$ to $\$ 1.2$ billion year-to-date. The sales growth reflected additional units that contributed $\$ 28$ million for the quarter and $\$ 55$ million year-to-date and volume gains of $\$ 5$ million for the quarter and $\$ 25$ million year-to-date.

Worldwide profits decreased \$3 million or $8 \%$ to $\$ 39$ million for the quarter and increased $\$ 4$ million or $6 \%$ to $\$ 71$ million year-to-date. The performance for the quarter and year-to-date reflected higher administrative and support costs, primarily related to the development of international markets, the lapping of favorable actuarial adjustments for casualty claims liabilities in the second quarter of 1994 and losses incurred in expanding delivery service. Partially offsetting these unfavorable impacts in the quarter and fully offsetting them year-to-date were additional units that contributed $\$ 7$ million for the quarter and $\$ 12$ million year-to-date, increased franchise royalty revenues, net favorable currency translation impacts and lower net store operating costs. The lower store operating costs were driven by lower domestic food costs. In addition, the year-to-date benefited from the net favorable impact of higher volumes of $\$ 8$ million, partially offset by increased price promotions. The worldwide profit margin declined 1 point to $6.0 \%$ for the quarter due to domestic operations and essentially was unchanged at 5.7\% year-to-date.

A modest improvement in KFC's domestic sales for both the quarter and year-to-date reflected volume gains from the national introduction of the value-oriented Mega Meal late in 1994 and the expansion of delivery, partially offset by lower net pricing, primarily due to increased price promotions. Same store sales advanced $2 \%$ for both the quarter and year-todate, though volume grew at a slightly higher rate.

Domestic profits decreased at a double-digit rate during the quarter compared to a slight decline in the same period last year. Profits for the year-to-date dipped slightly as a result of the decline in the second quarter profits. Lower profits for both periods reflected the lapping of favorable actuarial adjustments for casualty claims liabilities in the second quarter of 1994, the losses attributed to expanding delivery service and increased promotional activity that was partially offset by higher pricing. These net declines were partially offset by lower net store operating costs, additional units and modest volume gains. The store operating cost declines were led by reduced food costs due to lower chicken costs and the reformulation of side items late in the second quarter 1994.

Double-digit international sales growth for the quarter and year-todate was led by the combined impact of acquired units in the U.K. and new units, primarily in Thailand, Mexico and Australia, partially offset by declines in Mexico's business as a result of the devaluation of the peso and its related effects. The benefit of new units in Mexico relates to units built in 1994 as there have been minimal new units added during 1995.

International profits also experienced double-digit growth for the quarter and year-to-date reflecting gains from additional units, increased franchise royalty revenues, net favorable currency translation impacts and favorable mix shift. These benefits were partially offset by higher field administrative and support costs, primarily to develop international markets, and increased store operating costs.

## -24-

In Australia, our largest international sales market, profits declined for the quarter and year-to-date. In Canada, the U.K. and New Zealand, profits grew for both the quarter and year-to-date. Mexico's profits declined sharply, due to the effects of the devaluation of the peso, with reduced volumes, higher costs only partially offset by favorable currency translation on operating losses and increased pricing.

International sales represented about $40 \%$ of worldwide sales for both the quarter and year-to-date in 1995 as compared to approximately $35 \%$ for both the quarter and year-to-date in 1994. International profits
represented about $45 \%$ and $50 \%$ of worldwide profits for the quarter and year-to-date in 1995, respectively, as compared to approximately $30 \%$ and $45 \%$ for the quarter and year-to-date in 1994, respectively.

In the first half of 1995, cash flows from operations of $\$ 875$ million and net proceeds of $\$ 591$ million from debt activities funded capital spending of $\$ 868$ million, dividend payments of $\$ 283$ million, share repurchases of $\$ 186$ million and acquisitions and investments in affiliates of $\$ 113$ million.

Mexico's operations had negative cash flows from operations in the first half of 1995 as compared to positive cash flows in the same period of 1994. The sharp decline was primarily due to an increase in operating working capital net cash outflows and decreased earnings. For the full year 1994, Mexico represented approximately 7\% of consolidated cash flows from operations.

## Operating Activities

operating working capital net cash outflows, which was partially offset by a $\$ 240$ million or $15 \%$ increase in income before cumulative effect of accounting changes after adding back all three classes of noncash charges and credits. The working capital net outflows primarily reflected increased growth of accounts receivable in the first half of 1995 compared to 1994, led by worldwide beverages and international snack foods, and a reduction in accrued liabilities and income taxes in 1995 compared to 1994. These outflows were partially offset by a slower rate of growth in inventories, led by domestic beverages, and increased growth in accounts payable in the first half of 1995 compared to 1994. The growth in accounts receivable reflected the timing of collections, volume growth and lapping a one-time reduction in accounts receivable during the first half of 1994 as a result of changing the distributor for Stolichnaya vodka.
-26-
Investing Activities
PepsiCo's investing activities resulted in a net cash outflow of \$1.1 billion in the first half of 1995, about even with 1994 as a $\$ 188$ million reduction in the net investment in PepsiCo's short-term portfolios was offset by a $\$ 110$ million reduction in acquisitions and investments in affiliates and $\$ 81$ million of decreased capital spending. PepsiCo continually reassesses its alternatives to redeploy its investment portfolios, which are primarily held outside the U.S., considering investment opportunities and risks, tax consequences and overall financing strategies. The $\$ 113$ million of acquisitions and investments in affiliates included equity investments in and acquisitions of international franchised and independent bottling operations. As noted in our 1994 Annual Report, we continue to seek opportunities to strengthen our position in our domestic and international industry segments through strategic acquisitions. For the full year, we expect acquisition and investment activity to be higher than the relatively low 1994 level. The decline in capital spending primarily reflected decreased spending in beverages of $\$ 126$ million and restaurants of $\$ 68$ million, partially offset by increased domestic snack food spending of $\$ 84$ million for capacity expansion. Of the total estimated $\$ 2.4$ billion full year capital spending, the snack food and restaurant segments are projected to be approximately $35 \%$ each, representing a 5 percentage point shift or approximately $\$ 120$ million in spending from the restaurant segment to the snack food segment as compared to the projections included in the 1994 Annual Report. This decline in restaurant spending is consistent with our overall strategy to improve total restaurant operating results and returns on our restaurant investments as summarized in management's analysis of restaurant operations on page 21.

## Financing Activities

Financing activities in the first half of 1995 resulted in net cash inflows of $\$ 188$ million as compared to $\$ 142$ million in 1994 . The $\$ 46$ million increase principally reflected decreased share repurchases of $\$ 191$ million, partially offset by $\$ 156$ million in lower net proceeds from debt activities.

See Note 2 to Condensed Consolidated Financial Statements on page 6 for details of debt issuances and repayments during the quarter. As of June 17, 1995, PepsiCo had authority from its Board of Directors to issue $\$ 5.0$ billion of long-term debt and had capacity to issue up to $\$ 3.8$ billion under shelf registrations in place in the U.S., Europe and Japan to take advantage of marketplace opportunities. The principal purposes of these facilities are for financing growth activities and refinancing borrowings. PepsiCo intends to convert any foreign currency-denominated debt obligations issued under the facilities into U.S. dollar-denominated debt obligations through foreign currency exchange agreements with strong creditworthy counterparties.

Through July 26, 1995, PepsiCo has repurchased 7.7 million shares at a cost of $\$ 304$ million. Including these 1995 purchases of treasury stock, 23.1 million shares have been purchased under the 50 million share repurchase authority granted by PepsiCo's Board of Directors on July 22, 1993.

## -27- <br> Financial Condition

At June 17, 1995 and December 31, 1994, $\$ 3.5$ and $\$ 4.5$ billion, respectively, of short-term borrowings were classified as long-term, reflecting PepsiCo's intent and ability, through the existence of its unused revolving credit facilities, to refinance these borrowings on a longterm basis. At June 17, 1995 and December 31, 1994, PepsiCo had unused revolving credit agreements covering potential borrowings aggregating $\$ 4.5$ billion. These unused credit facilities, of which $\$ 1.0$ billion expire in January 1996 and $\$ 3.5$ billion expire in January 2000, provide the ability to refinance short-term borrowings and are available for acquisitions and other general corporate purposes.

As described in PepsiCo's 1994 Annual Report, PepsiCo measures financial leverage on a market value basis as well as a historical cost basis. PepsiCo believes that the market value ratio is an appropriate measure of financial leverage. PepsiCo's market value ratio was $23 \%$ at June 17, 1995 and $26 \%$ at December 31, 1994. The decrease was due to a $29 \%$ increase in PepsiCo's stock price partially offset by a $6 \%$ increase in net debt. PepsiCo's historical cost ratio of net debt to net capital employed was $49 \%$ at June 17, 1995 and December 31, 1994. An increase in net capital was offset by growth in net debt.

Because of PepsiCo's strong cash generating capability and its strong financial condition, PepsiCo has continued access to capital markets throughout the world.

PepsiCo's operating working capital position, which excludes shortterm investments and short-term borrowings, was a positive $\$ 210$ million at June 17, 1995 as compared to a negative $\$ 677$ million at December 31, 1994. PepsiCo historically has had a negative operating working capital position, due principally to the cash sales nature of its restaurant operations. This condition effectively provides additional capital for investment. The positive working capital position at the end of the second quarter highlights PepsiCo's continued trend of increased investments in its more working capital intensive bottling and snack food businesses. The \$887 million increase in working capital primarily reflected a $\$ 598$ million increase in receivables, led by the worldwide beverage and snack food businesses, and reduced income tax and advertising accruals. The increase in receivables was due to seasonality, timing of collections and volume growth.

Shareholders' equity increased $\$ 378$ million as net income of $\$ 808$ million was partially offset by a $\$ 64$ million net unfavorable change in the currency translation account, driven by the devaluation of the Mexican peso, $\$ 300$ million of dividends declared and an $\$ 106$ million increase in treasury stock, driven by the share repurchases.

We have reviewed the accompanying condensed consolidated balance sheet of PepsiCo, Inc. and Subsidiaries as of June 17, 1995 and the related condensed consolidated statement of income for the twelve and twenty-four week periods ended June 17, 1995 and June 11, 1994, and the condensed consolidated statement of cash flows for the twenty-four week periods ended June 17, 1995 and June 11, 1994. These financial statements are the responsibility of PepsiCo, Inc.'s management.

We conducted our review in accordance with standards established by the American Institute of Certified Public Accountants. A review of interim financial information consists principally of applying analytical review procedures to financial data and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with generally accepted auditing standards, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our review, we are not aware of any material modifications that should be made to the condensed consolidated financial statements referred to above for them to be in conformity with generally accepted accounting principles.

We have previously audited, in accordance with generally accepted auditing standards, the consolidated balance sheet of PepsiCo, Inc. and Subsidiaries as of December 31, 1994, and the related consolidated statements of income, shareholders' equity, and cash flows for the year then ended not presented herein; and in our report dated February 7, 1995, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of December 31, 1994, is fairly presented, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

Our report, referred to above, contains an explanatory paragraph that states that PepsiCo, Inc. in 1994 adopted the provisions of the Financial Accounting Standards Board's Statement of Financial Accounting Standards No. 112, "Employers' Accounting for Postemployment Benefits," and changed its method for calculating the market-related value of pension plan assets used in the determination of pension expense and in 1992 adopted the provisions of the Financial Accounting Standards Board's Statements of Financial Accounting Standards No. 106, "Employers' Accounting for Postretirement Benefits Other Than Pensions," and No. 109, "Accounting for Income Taxes."

Item 4. Submission of Matters to a Vote of Security Holders

| (a) |  |  |  |
| :---: | :---: | :---: | :---: |
| Certain proposals voted upon at the Annual Meeting, and the number of votes cast for, against and abstentions with respect to each, were as follows: |  |  |  |
| Description of Proposals | Number of For | Shares Against | thousands) Abstain |
| Shareholders' proposal of political non-partisanship | 35,922 | 501, 048 | 27,197 |
| Shareholders' proposal concerning cumulative voting for election of directors. | 142,104 | 412, 250 | 9,812 |
| Shareholders' proposal concerning smokefree restaurants. | 36,457 | 500, 119 | 27,572 |
| Shareholders' proposal concerning code of conduct | 23,278 | 505, 033 | 35,855 |
| Shareholders' proposal concerning health care | 21,566 | 521,714 | 20,887 | concerning health care reform.

Item 6. Exhibits and Reports on Form 8-K
(a) Exhibit Index

Exhibit 11 - Computation of Net Income Per Share of Capital Stock - Primary and Fully Diluted

Exhibit 12 - Computation of Ratio of Earnings to Fixed Charges

Exhibit 15 - Letter from KPMG Peat Marwick LLP regarding Unaudited Interim Financial Information (Accountants' Acknowledgment)

Exhibit 27 - Financial Data Schedule
(b) Reports on Form 8-K

No reports on Form 8-K were filed during the quarter covered by this report.

Lawrence F. Dickie
Vice President, Associate General Counsel and Assistant Secretary

PEPSICO, INC. AND SUBSIDIARIES
Computation of Net Income Per Share of Capital Stock - Primary
(page 1 of 2)
(in millions except per share amounts, unaudited)

| 12 Week |  | 24 Week |  |
| :---: | :--- | :---: | :---: |
| Periods Ended | Periods Ended |  |  |
| $6 / 17 / 95$ | $6 / 11 / 94$ | $6 / 17 / 95$ | $6 / 11 / 94$ |
|  |  |  |  |
| 788.2 | 794.6 | 789.8 | 798.8 |

Shares outstanding at beginning of period
$\begin{array}{llll}788.2 & 794.6 & 789.8 & 798.8\end{array}$
Weighted average of shares issued
during the period for exercise of
stock options, conversion of
debentures, acquisitions, and
payment of compensation awards $\quad$ 1.1

```
-32-
PEPSICO, INC. AND SUBSIDIARIES
Computation of Net Income Per Share of Capital Stock - Fully Diluted
(page 2 of 2)
(in millions except per share amounts, unaudited)
```

| 12 Week | 24 Week |  |  |
| :---: | :---: | :---: | :---: |
| Period Ended | Period Ended |  |  |
| $6 / 17 / 95$ | $6 / 11 / 94$ | $6 / 17 / 95$ | $6 / 11 / 94$ |
|  |  |  |  |
| 788.2 | 794.6 | 789.8 | 798.8 |

Shares issued during the period for exercise of stock options, conversion of debentures, acquisitions and payment of compensation awards

| 2.3 | 0.9 | 4.2 | 2.8 |
| :--- | :--- | :--- | :--- |

```
Dilutive shares contingently issuable
    upon exercise of stock options,
    conversion of debentures and payment
    of compensation awards, net of shares
    assumed to have been purchased for
    treasury (at the higher of average or
    quarter-end price) with assumed
    proceeds from exercise of stock
    options and compensation awards
Total shares - fully diluted
Income before cumulative effect of
    accounting changes
$ 487.2 $ 446.5 $ 808.3 $ 729.3
    Cumulative effect of accounting
        changes:
        Postemployment benefits - - - (55.3)
        Pension assets - - - 23.3
Net income $ 487.2 $ 446.5 $ 808.3 $ 697.3
    Income per share:
    Before cumulative effect of
    accounting changes $ 0.60 $ 0.55 $ 1.00 $ 0.90
    Cumulative effect of accounting
        changes:
        Postemployment benefits - - - (0.07)
        Pension assets - - 0.03
Net income per share -
    fully diluted $ 0.60 $ 0.55 $ 1.00 $ 0.86
```

PEPSICO, INC. AND SUBSIDIARIES
Computation of Ratio of Earnings to Fixed Charges (page 1 of 2) (in millions except ratio amounts, unaudited)

## 24 Week Periods Ended

 6/17/95 6/11/94Earnings:

(a) Prior year amounts have been restated to adjust for the effects of joint ventures and minority interests. The inclusion of these items did not have a material impact on the previously reported ratio of earnings to fixed charges.
(b) One-third of net rent expense is the portion deemed representative of the interest factor.
-34-
PEPSICO, INC. AND SUBSIDIARIES
Computation of Ratio of Earnings to Fixed Charges (page 2 of 2)
(in millions except ratio amounts, unaudited)

| 53 Weeks |  |  |  |
| :--- | :--- | :---: | :--- |
| Ended |  |  |  |
| $12 / 31 / 94$ | $12 / 25 / 93$ | $12 / 26 / 92$ Weeks Ended | $12 / 28 / 91$ |
|  |  | (c) | (c) $29 / 90$ |

Income from continuing
operations before income taxes and cumulative effect of accounting changes
\$2,664.4 \$2,422.5 \$1,898.8 \$1,659.7 \$1,653.8

Joint ventures and
minority interests, net (a)

Amortization of capitalized interest

| Amortization of debt discount |  | 0.3 |  | 0.2 |  | 0.3 |  | 0.3 |  | 0.3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest portion of net rent expense (b) |  | 150.0 |  | 134.4 |  | 121.4 |  | 103.4 |  | 87.4 |
| Earnings available for fixed charges |  | , 445.3 |  | ,129.0 |  | ,611.0 | \$2 | ,375.5 |  | 414.9 |
| Fixed Charges: |  |  |  |  |  |  |  |  |  |  |
| Interest expense | \$ | 645.0 | \$ | 572.7 | \$ | 586.1 | \$ | 613.7 | \$ | 686.0 |
| Capitalized interest |  | 4.7 |  | 6.5 |  | 6.6 |  | 10.0 |  | 8.6 |
| Amortization of debt discount |  | 0.3 |  | 0.2 |  | 0.3 |  | 0.3 |  | 0.3 |
| Interest portion of net rent expense (b) |  | 150.0 |  | 134.4 |  | 121.4 |  | 103.4 |  | 87.4 |
| Total fixed charges | \$ | 800.0 | \$ | 713.8 | \$ | 714.4 | \$ | 727.4 | \$ | 782.3 |
| Ratio of Earnings to Fixed Charges |  | 4.31 |  | 4.38 |  | 3.65 |  | 3.27 |  | 3.09 |

[^2]The Board of Directors
PepsiCo, Inc.
We hereby acknowledge our awareness of the use of our report dated July 25, 1995 included within the Quarterly Report on Form 10-Q of PepsiCo, Inc. for the twelve and twenty-four week periods ended June 17, 1995, and incorporated by reference in the Registration Statements on Form S-8 (No. 33-35602, No. 33-29037, No. 33-42058, No. 33-51496, No. 33-54731 and No. 3366150, pertaining to the PepsiCo SharePower Stock Option Plan; No. 3343189, pertaining to the PepsiCo SharePower Stock Option Plan for Opco Employees; No. 33-22970, pertaining to the 1988 Director Stock Plan; No. 3319539, pertaining to the 1979 Incentive Plan and the 1987 Incentive Plan; No. 33-54733, pertaining to the 1994 Long-Term Incentive Plan; No. 2-65410, pertaining to the 1979 Incentive Plan; No. 33-60965, No. 2-82645 and No. 3351514, pertaining to the PepsiCo, Inc. Long Term Savings Program; No. 293163, No. 2-99532 and No. 33-10488, pertaining to the Long Term Savings Programs of Taco Bell Corp., Pizza Hut, Inc. and Kentucky Fried Chicken Corporation, respectively) and the Registration Statements on Form S-3 (No. 33-37271, pertaining to the Pizza Hut Cincinnati, Inc. and Tri-L Pizza Huts, Inc. acquisitions; No. 33-35601, No. 33-42122, No. 33-56666 and No. 33-66146, pertaining to the PepsiCo SharePower Stock Option Plan for Employees of Monsieur Henri Wines, Ltd.; No. 33-30658 and No. 33-38014, pertaining to the PepsiCo SharePower Stock Option Plan for Opco Employees; No. 33-42121, pertaining to the PepsiCo SharePower Stock Option Plan for PCDC Employees; No. 33-66144 pertaining to the PepsiCo SharePower Stock Option Plan for Employees of Chevys, Inc.; No. 33-66148 pertaining to the PepsiCo SharePower Stock Option Plan for Employees of Southern Tier Pizza Hut, Inc. and STPH Delco, Inc.; No. 33-30372, pertaining to the Pepsi-Cola Bottling Company Annapolis acquisition; No. 33-8677, pertaining to the \$500, 000, 000 Euro-Medium-Term Notes; No. 33-39283, pertaining to the \$2,500,000, 000 Debt Securities and Warrants; No. 33-47527, pertaining to the Semoran Management Corporation acquisition; No. 33-53232, pertaining to the $\$ 32,500,000$ Puerto Rico Industrial, Medical and Environmental Pollution Control Facilities Financing Authority Adjustable Rate Industrial Revenue Bonds; No. 33-57181, pertaining to the $\$ 3,322,000$ Debt Securities and Warrants; No. 33-51389, pertaining to the $\$ 2,500,000,000$ Debt Securities and Warrants; No. 33-50685, pertaining to the extension of the PepsiCo SharePower Stock Option Plan to Employees of Snack Ventures Europe, a joint venture between PepsiCo Foods International and General Mills, Inc.) and the Registration Statements on Form S-4 (No. 33-31844, pertaining to the Erin Investment Corp. acquisition; No. 33-4635, pertaining to the A\&M Food Services, Inc. acquisition; No. 33-21607, pertaining to the Pizza Hut Titusville, Inc. acquisition; No. 33-37978, pertaining to the domestic Kentucky Fried Chicken operations of Collins Foods International, Inc. acquisition; No. 33-47314, pertaining to the Pizza Management, Inc. acquisition) and in the related Prospectuses.

Pursuant to Rule 436(c) of the Securities Act of 1933, such report is not considered a part of a registration statement prepared or certified by an accountant or a report prepared or certified by an accountant within the meaning of Sections 7 and 11 of the Act.

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            5
            THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION
                        EXTRACTED FROM PEPSICO, INC. AND SUBSIDIARIES CONDENSED
                        CONSOLIDATED FINANCIAL STATEMENTS FOR THE 24 WEEK
PERIOD
                        ENDED JUNE 17, 1995 AND IS QUALIFIED IN ITS ENTIRETY
                        BY REFERENCE TO SUCH FINANCIAL STATEMENTS.
            0000077476
            PepsiCo, Inc.
    1,000,000
    Dec-31-1994
        Jun-17-1995
                        6-MOS
                                    339
            1,139
                2,794
                    145
            1,058
        5,686
                16,786
            6,758
            25,709
    5,382
                9,100
                            14
0
25,709
                % 0
13,477 13,477
        6,573 6,573
        6,573
        0
        23
        323
        1,232
            4 2 4
        808
            0
            0
                808
            1.01
            1.00
```


[^0]:    -3-

[^1]:    6.36\% Fixed
    *
    6.30\% Fixed
    *
    *

[^2]:    (a) Prior year amounts have been restated to adjust for the effects of joint ventures and minority interests. The inclusion of these items did not have a material impact on the previously reported ratio of earnings to fixed charges.
    (b) One-third of net rent expense is the portion deemed representative of the interest factor.
    (c) To improve comparability, the 1991 and 1990 amounts have been restated to report, under the equity method of accounting, the results of previously consolidated snack food businesses in Spain, Portugal and Greece, which were contributed to the Snack Ventures Europe joint venture with General Mills, Inc. in late 1992.

